

Toward a General Framework of Biased Reasoning: Coherence-Based Reasoning

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Abstract

A considerable amount of experimental research has been devoted to uncovering biased forms of reasoning. Notwithstanding the richness and overall empirical soundness of the bias research, the field can be described as disjointed, incomplete, and undertheorized. In this article, we seek to address this disconnect by offering “coherence-based reasoning” as a parsimonious theoretical framework that explains a sizable number of important deviations from normative forms of reasoning. Represented in connectionist networks and processed through constraint-satisfaction processing, coherence-based reasoning serves as a ubiquitous, essential, and overwhelmingly adaptive apparatus in people’s mental toolbox. This adaptive process, however, can readily be overrun by bias when the network is dominated by nodes or links that are incorrect, overweighted, or otherwise nonnormative. We apply this framework to explain a variety of well-established biased forms of reasoning, including confirmation bias, the halo effect, stereotype spillovers, hindsight bias, motivated reasoning, emotion-driven reasoning, ideological reasoning, and more.

Keywords

bias, cognition, coherence-based reasoning, emotion, affect, judgment, decision-making, motivation, goals, reward, social cognition, thinking, reasoning, unconscious, automatic processing

Reasoning is central to the human experience in that it establishes the basis for comprehending the world, forming behaviors, and making choices. Over the past half century, a considerable amount of experimental research has been devoted to “biased reasoning,” a term that we take to capture systematic deviations from normative forms of processing (see Arkes, 1991; Klayman, 1995; Nickerson, 1998). One of the striking features of this body of research—also dubbed the “error paradigm” (Funder, 1995)—is the sheer volume of biases reported in the literature. For illustration, Krueger and Funder (2004) listed 42 types of bias in the domain of social judgment, and Baron (2008, Table 2.1) listed 53 different biases in the field of judgment and decision-making. Probably most comprehensive is the Cognitive Bias Codex, which lists no fewer than 188 discrete biases (Manoogian, 2016).

The richness of the bias observations stands in stark contrast to the field’s theoretical footing. Biases have been typically reported as isolated and unique phenomena, with scant attention paid to their commonality with

adjacent biases. Little effort has been devoted to grounding them in a comprehensive theoretical framework. However commendable, the few extant theorizations tend to be inconsistent with one another. For example, biases have been viewed as a way of minimizing cognitive effort and simplifying processing (Dawes, 1976; Nisbett & Ross, 1980; Shah & Oppenheimer, 2008; H. A. Simon, 1955), collateral costs of otherwise beneficial cognitive adaptations (Arkes, 1991; Krueger & Funder, 2004; Nisbett & Ross, 1980), a way to avoid costlier errors (Haselton et al., 2015; Johnson et al., 2013; Krizan & Windschitl, 2007; Nickerson, 1998), and a trade-off between the goals of error avoidance and effort minimization (Payne et al., 1992; Weber et al., 1995).

The landscape is richer—but hardly methodic—with respect to the proposed mechanisms that drive biased

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reasoning. For illustration, a number of research programs have listed memory failings as the primary driver while referring to a divergent array of memory-related phenomena, including skewed memory search and retrieval (Dougherty et al., 1999; Edwards & Smith, 1996; Forgas, 2008; Kunda, 1990), noisy deviations in memory-based information processes (Dougherty et al., 1999; Hilbert, 2012; Usher & McClelland, 2001), erroneous assessments of memory strength (Tidwell et al., 2016), and limited capacity in working memory (De Neys & Verschueren, 2006). Other biases have been explained as related to nonsystematic evidence evaluation, such as positive test strategy (Klayman & Ha, 1987; Krizan & Windschitl, 2007; Nickerson, 1998; Wason, 1960), differential scrutiny (Edwards & Smith, 1996; Evans & Curtis-Holmes, 2005; Evans et al., 1983; Pyszczynski & Greenberg, 1987), and selective stopping (Nickerson, 1998; Nisbett & Ross, 1980). A number of biases have been said to be driven by several different concomitant mechanisms (e.g., Krizan & Windschitl, 2007; Nickerson, 1998).

This disjointed, incomplete, and undertheorized array of empirical observations makes for an impoverished scientific landscape. As noted by Lichtenstein and colleagues (1982; see also Tidwell et al., 2016), the bias literature can be deemed a product of “dustbowl empiricism,” which borrows its imagery from the drifting dust and tumbleweeds in the drought-stricken American Midwest of the 1930s (see Nesbitt-Larking & Kinnvall, 2012; Paley, 2008). This research tradition has also been likened to a form of hunting and gathering empiricism (De Houwer et al., 2011).

Article Overview

In this article, we seek to address the disconnect between the undeniably valuable empirical observations offered by the biased reasoning research and its lacking theoretical basis. We propose to fill that gap by suggesting that “coherence-based reasoning” offers a parsimonious theoretical framework that explains a sizable number of important and widely studied deviations from normative forms of reasoning. This goal dictates the two objectives of this article.

The first objective is to present the coherence-based reasoning paradigm as a vital and pervasive tool of human cognition. Let us foreshadow the framework’s first claim. Dating back to gestalt psychology (Wertheimer, 1923/1938) and Brunswik’s (1955) lens model, it has been widely accepted that drawing inferences and making judgments invariably require taking into consideration multitudes of cues. Frequently, those cues are numerous, ambiguous, incongruent, incommensurable, and uncertain. Coherence-based reasoning

serves to transform such complexity into comprehensible and sensible conclusions, which extricates people from the taxing state of conflict and enables them to engage successfully with their environment (see Janis & Mann, 1977).

By this account, reasoning tasks are understood to be represented in connectionist networks of interconnected nodes and processed through constraint-satisfaction mechanisms. These processes are driven by structural forces that transform complex representations into states of equilibrium, or coherence. Coherence is defined as the state wherein positively linked elements are similarly activated and negatively linked elements have dissimilar activations, with the winning conclusion being supported by highly activated attributes and the rejected conclusion and its related attributes receiving low activation. Coherence is attained through a coherence-maximizing process that alters the nodes—whether by way of strengthening, weakening, or morphing them—to bring them into line with the emerging conclusion. It must be emphasized that connectionist networks are fundamental to the functioning of the brain and that coherence-based reasoning serves as a ubiquitous, essential, and overwhelmingly adaptive cognitive apparatus.

This brings us to our second objective. Not unlike many other tools in people’s mental toolbox, cognitive skills evolved to operate successfully in certain tasks, but they might not stack up to the demands of other contexts (see e.g., Kahneman et al., 1982). Indeed, our second objective is to establish that coherence-based reasoning can provide a generalized framework that helps explain a sizable number of important deviations from normative forms of reasoning. Our framework suggests that this otherwise adaptive cognitive process can readily result in biased conclusions when the network is dominated by nodes or links that are incorrect, overweighted, or otherwise nonnormative. To foreshadow our argument, coherence-based reasoning will naturally drive the process toward the most coherent (i.e., strongly activated) state of the cognitive representation. But normativity is often exogenous to the process, and when it deviates from the preferred cognitive conclusion, the outcome will be determined by their relative strength. At times, normativity will be overcome by coherence, thus resulting in biased outcomes. It is important to keep in mind that the resulting biases arise not from dysfunctional processing but from the normal operation of the hardware of the brain.

Before we delve into the framework, we note four clarifications and limitations. First, we take as given the literature’s findings of biased reasoning without questioning its empirical footing. These biases have largely

withstood critical inquiry and have survived the test of time. The objective of the article is to provide this vast and unruly body of literature with a theoretical framework that will help integrate and explain some of the major biases.

Second, we acknowledge that no single theoretical framework could possibly explain each and every one of the vast array of biases that have been recognized by Krueger and Funder (2004), Baron (2008), Manoogian (2016), and others. Our project is humbler than that. We demonstrate our framework by applying it to a select group of biases that are important, familiar, well studied, and highly cited (accounting in total for hundreds of thousands of citations on Google Scholar).

Third, the explanatory power of the coherence framework is particularly germane to reasoning processes that seek to reach a discrete conclusion from multiple features—such as perceptions, beliefs, estimations, preferences, and emotions. Hence, the framework focuses on processes that rely on an integrative task, a feature that accounts for the vast majority of meaningful reasoning tasks. This focus marks an important limitation of our framework, in that it does not examine the sources of those attributes that are brought to the task. In the terms of Brunswik's (1952) lens model, our framework does not dwell on the origin of the cues that represent the distal object but, instead, on how those cues are processed and integrated to produce a representation of that object. The breadth of the framework stems from the fact that many of the most important and ubiquitous forms of human bias fall into this category. Still, to some extent, coherence-based reasoning can influence which cognitions are more likely to be brought to the task, primarily by way of selectively searching and retrieving information based on its propensity to cohere with a desired or emerging conclusion (Bhatia, 2016; Festinger, 1957; Fraser-Mackenzie & Dror, 2009; Jekel et al., 2018). Because of length constraints, this subject is not explored in this article, although, as discussed below, we encourage that it be addressed in future research.

Fourth, this framework does not seek to contest and undercut all of the literature's extant theories and explanatory mechanisms. Various aspects of our framework are compatible with and partly overlap with work by Arkes (1991), Fischhoff (1975), Morewedge and Kahneman (2010), Wilson and Brekke (1994), and probably others. Our framework resonates most with the recently published work by Oeberst and Imhoff (2023), which we discuss in some detail in the Summary and Implications section. In that section, we will also discuss the relationship between our framework and Bayesian reasoning. In all, we maintain that the coherence account should

be deemed the preferred explanation thanks to its parsimony, breadth, and biologically plausible mechanism (see Thagard, 2019).

Norms of Reasoning

In setting the normative standards against which to judge human performance, the field of biased reasoning has largely eschewed the stylized rules of formal logic (cf. Chater & Oaksford, 2012) and the consistency conditions prescribed by rational-choice theory (cf. Luce & Raiffa, 1957). Rather, the field has implicitly adopted informal principles of appropriate reasoning that correspond to the slew of judgments and inferences that people experience in everyday life (Shafir & LeBoeuf, 2002). We discern these principles as clustering roughly into three norms.

First, the norm of justified backing instructs that conclusions should be based only on the task attributes and should be impervious to factors that are task-irrelevant, task-improper, or disproportionately weighted. For example, syllogistic reasoning ought not be influenced by exogenous beliefs (see section on Belief Bias below), the probability of an occurrence should not be affected by its desirability (see section on Motivated Reasoning below), and social judgments should not be affected by the perceiver's preceding emotional state (see section on Emotion-Based Bias below). Second, the norm of invariance instructs that task attributes should remain unchanged, absent an interaction with logically relevant factors. For example, a person's trait should not be affected by other nonplausibly related traits (see section on the Halo Effect below). Finally, the norm of directionality instructs that the reasoning process should proceed exclusively from attributes and premises to conclusions, and not the other way around. For example, evaluation of incoming evidence should not be affected by a preconceived conclusion (see section on Confirmation Bias below), and the causal effect of antecedent events should not be affected by the eventual outcome information (see sections on Hindsight Bias and Outcome Bias below).

These normative principles do not purport to offer analytic exactitude. For one, a norm may vary depending on the nature and context of the task. For example, it would be appropriate to rely on the stereotype "men are taller than women" in concluding that a randomly selected man is taller than a randomly selected woman. However, when a given woman and man are known to have been drawn from samples of equal average heights—not to mention when the sample of women is taller than the sample of men—relying on that stereotype would be deemed biased reasoning (Nelson

et al., 1990; Sá et al., 1999). We also note that a given bias may be considered violative of more than one norm. We trust that even absent a formal taxonomy, our readers should encounter little difficulty identifying when reasoning processes violate the proposed norms.

The core function of coherence-based reasoning is to drive the reasoning process toward conclusions that attain the greatest level of coherence given the underlying set of attributes. Thus, coherence-based reasoning is merely a process model, and coherence is a value-neutral property. When all the nodes and links that make up the representation of the task are appropriate, that conclusion will be deemed normative. Undoubtedly, most human-reasoning processes fall into that category. But in some reasoning processes, inappropriate nodes or links win the coherence battle and thus sway the conclusion. Note that we see the thumbprint of coherence-borne biases in grave societal ills, such as racial discrimination (see Eberhardt, 2020), false justifications for going to war (Risen, 2006), heightened political and ideological polarization (Ditto et al., 2019; Stanley et al., 2020), convictions of innocent people (D. Simon, 2012), and more.

Theoretical Framework: Coherence-Based Reasoning

We turn now to the article's first objective of expounding on the coherence-based reasoning framework, which heretofore has not been the subject of a comprehensive review (for limited reviews, see Holyoak & Powell, 2016; D. Simon & Holyoak, 2002). As mentioned, reasoning typically requires taking into consideration multitudes of cues. For example, forming an impression of a person you just met at a dinner party could easily involve cues derived from their affect, age, gender, facial appearance, clothing, accent, wit, linguistic sophistication, apparent socioeconomic class, and much more. That judgement is bound also to involve the reasoner's beliefs and attitudes toward those cues, such as an attraction to people's facial appearance, distaste of their clothing, enjoyment of their wit, and discomfort with their social status. Performing this social-judgment task must somehow integrate this vast array of features into a discrete judgment of the person. We propose that this integration is performed through coherence-based reasoning driven by constraint-satisfaction processes.

Structural dynamics

Coherence-based reasoning originates from a research tradition of structural dynamics (Markus & Zajonc, 1985; Zajonc, 1968), captured most prominently by

cognitive-consistency theories (Abelson et al., 1968; Abelson & Rosenberg, 1958; Festinger, 1957; Heider, 1946, 1958; McGuire, 1968). Structural dynamics is premised on the Gestaltian notion that cognition operates holistically rather than elementally (Wertheimer, 1923/1938). As Fritz Heider (1960) explained, cognitive states are to be understood as structural configurations that are determined by their "whole-qualities" rather than as "properties of the[ir] parts" (p. 168). Solomon Asch (1946b) and Abelson and Rosenberg (1958) emphasized that the psychological features of a construct are determined by the organization and interactions that hold its constitutive features together.

Structural properties spur dynamic forces. Positive interrelatedness generates cohesive forces that stabilize structures in states of equilibrium (Rosenberg & Abelson, 1960; Tannenbaum, 1968). Heider (1958) explained that structural configurations seek to settle at states in which their constitutive elements "co-exist without stress" (p. 176), that is, states in which "all parts of a unit have the same dynamic character (i.e., all are positive, or all are negative), and entities with different dynamic character are segregated from each other" (Heider, 1946, p. 107). On the other hand, opposing dynamics destabilize the structure and generate configural forces that seek to restore balance (Heider, 1958; Zajonc, 1983). Consistent with the principle of homeostasis (Rosenberg, 1968), once the system returns to a state of balance, the structure stabilizes, and the configural forces recede (Rosenberg & Abelson, 1960). The concept of equilibrium has been labeled "Prägnanz" (Wertheimer, 1923/1938), "balance" (Heider, 1946, 1958), "congruity" (Osgood & Tannenbaum, 1955), and "consonance" (Festinger, 1957). Following Thagard (1989; Holyoak & Thagard, 1989), we resort to the term "coherence."

Except for the most trivial of instances, the features of a cognitive task do not naturally line up in uniform support of a singular conclusion. Thus, coherence must be constructed, and this construction lies at the heart of this framework. The coherence-maximizing process generates structural forces that reconstruct (Rosenberg & Abelson, 1960) or distort (Asch, 1940) the cognitive elements to bring them to cohere with the network. As Asch (1940) explained, cognitive processing entails changes both in "the judgment of the object" and in "the object of judgment" (p. 455). As the elements give rise to a conclusion, that emerging conclusion reshapes the elements to better fit with it. Hence, the bi-directional nature of the reasoning process (Holyoak & Simon, 1999; Read et al., 1997).

With the advent of modern connectionist architectures (e.g., Hopfield, 1982, 1984; McClelland et al.,

1986; McClelland & Rumelhart, 1981; Rumelhart & McClelland, 1982), various researchers, such as Paul Thagard (1989, 2019) and others (Holyoak & Thagard, 1989; Read et al., 1997; Read & Miller, 1994), have noted the parallels between structural dynamics and constraint-satisfaction processes, thus connecting Gestaltian holism to the connectionist architecture of the human brain.

Connectionist representation

The connectionist view of mental representation posits a brain-like neural network in which each of the task elements is represented symbolically as a node (Holyoak, 1991; Hummel & Holyoak, 2003; Thagard, 2019). Elements include any feature that might be involved in a task, including perceptions, preferences, factual propositions, beliefs, evaluations, affective reactions, and so on. An element's level of activation corresponds to the strength with which it is held. The activation is initially set by the element's corresponding background knowledge, preferences, and affective strength. Thus, elements that stand for the person's central attitudes (Judd & Krosnick, 1982) or moral mandates (Skitka, 2010) will be highly activated. Conversely, peripheral beliefs and tenuously held preferences will be weakly activated.

All elements are connected to other elements via relational links through which activation spreads. The existence and type of link will be informed by the person's background knowledge about how features in the world relate to one another. Links are either positive or negative. Positive links connect elements that are deemed to "go together." Elements can go together based on association, causality, similarity, proximity, and the like. In his formulation of balance theory, Heider (1946) proposed that affective elements such as like, love, esteem, and value go together. Note that elements will be considered to go together even absent any inherent relationship as long as they happen to be associated with the same conclusion in the particular task at hand. Conversely, elements will be negatively linked when they are negatively associated or deemed as opposites, such as friend and foe and love and hate. Here, too, elements will be deemed as not going together even absent any inherent relationship as long as they are associated with opposing conclusions in the particular task at hand.

Complex-reasoning tasks are represented in multiple layered networks (Eliasmith, 2013; Smolensky, 1989) in which each level emerges from the level beneath it (Eliasmith, 2013; Thagard, 2019). The uppermost level—labeled the "output layer"—contains the possible conclusions of the reasoning process, such as

inferences, judgments, choices, and decisions. Lower levels contain proximal attributes that feed directly into those conclusions. In inference tasks, these will include the premises and evidence items on which the inferences are based, and in judgment tasks, these will include the perceptions and evaluations of the target of judgment. Links can be positive or negative and they can vary in strength. Every element involved in the task will be connected directly to some other elements and through them, to the vying conclusions and ultimately, to the entire representation of the task. Thus, each element constrains the network and is constrained by it in turn.

In all but easy and obvious instances, the task will afford more than one plausible conclusion, which means that the network will entail some form of competition among rivaling conclusions. Competition is often built into the task in that the process requires endorsing one conclusion and rejecting its rivals. Such will be the case, for example, when attempting to judge whether another person is friendly or unfriendly, or when facing a decision which of two capable candidates should be offered the job. Competition implies that the network contains subsets of elements such that the one composed of a_1, a_2, \dots, a_n lends support to Conclusion A, whereas the subset consisting of elements b_1, b_2, \dots, b_n lends support to the rival Conclusion B (assuming just two conclusions). The vying conclusions and their interlinked elements form "attractors," which are local areas of the network that attract a great deal of activation and to which the network will eventually gravitate (Churchland & Sejnowski, 1992; Hopfield, 1982; Read et al., 1997). In reasoning tasks, attractors will typically form around hypotheses or plausible conclusions, but they can also coalesce around any prominently activated feature (or cluster of features), such as a preexisting belief, an emotional state, or a motivated goal.

Constraint-satisfaction processing

Constraint-satisfaction processing occurs through bidirectional activation between interlinked elements. These interactions influence the elements' activation in that positively linked elements (that go together) will excite one another, whereas negatively linked ones will be mutually inhibitory. The degree of activation will be a function of the level of activation of the respective nodes and the weight and sign of the links that bind them. Cross-activation will spread spontaneously and in parallel through all of the connected nodes and thus throughout the entire network. Crucially, the cross-activation alters the nodes to maximize the similarity of activation among positively linked nodes. The

process will terminate when the entire network asymptotes or “relaxes” at an attractor or state that reaches the highest level of coherence that can be attained for the given network. Thus, coherence corresponds to the state at which the constraints of the network are maximally satisfied.

The overall effect is that the elements associated with the emergent winning attractor are boosted and those associated with the rejected attractor are suppressed. As a result, the network morphs into a lopsided representation in which the strongly endorsed conclusion is confidently chosen over its rejected rival.

The changes that elements undergo as they transform from the original state of conflict and ambiguity to a strong fit with the conclusion has been labeled “coherence shifts” (Holyoak & Simon, 1999; D. Simon, 2004), and the product of these processes amount to “the coherence effect” (Read & Simon, 2012; D. Simon et al., 2015). Constraint-satisfaction processing is deemed an all-purpose mechanism that both integrates information and provides the selection rule for reaching conclusions (see Glöckner & Betsch, 2008). This model has been applied to a wide range of cognitive processing, ranging from low levels of cognition, such as vision (McClelland & Rumelhart, 1981) and perception (McClelland et al., 2014), to high-level processing (Bhatia, 2016; Freeman & Ambady, 2011; Glöckner & Betsch, 2008; Glöckner et al., 2010, 2014; Holyoak & Thagard, 1989; Kunda & Thagard, 1996; MacDonald & Seidenberg, 2006; Suri et al., 2020; Thagard, 2019).

Three aspects of the process are noteworthy. First, although the reasoning process is usually initiated consciously by the reasoner, the process’s core mechanism—the spread of activation and construction of coherence—proceeds for the most part automatically (Arkes, 1991). Constraint-satisfaction processing will typically proceed virtually effortlessly, be difficult to control and to stop, and sail mostly beneath the level of conscious awareness (see Bargh, 1989).

Second, the susceptibility of elements to structural forces is not uniform (see Klayman, 1995; Kunda, 1990). Strong and unequivocally held propositions are less likely to be altered or dislodged by structural forces, whereas weakly activated and ambivalently held propositions are more prone to morph to better fit the conclusion. It is also noteworthy that elements are not boundlessly mutable. People tend to avoid reaching conclusions that are blatantly violative of their belief system or of prevailing norms (Boiney et al., 1997; Kunda & Thagard, 1996).

Third, we emphasize that parallel constraint satisfaction is a fundamental aspect of brain-based processing. Drawing on well-understood mathematical models

from physics, various researchers (Amit, 1989; Hertz et al., 1991; Hopfield, 1982, 1984; O’Reilly et al., 2020; Rumelhart et al., 1986) have shown that networks of simple elements, such as neurons interconnected through bidirectional relationships, will spontaneously organize over time to minimize the energy of the system. That is, any system with these same characteristics as a brain will spontaneously self-organize to minimize its “energy” by way of maximizing its coherence.

The basic process of constraint satisfaction can be captured by a simple mathematical equation proposed by Hopfield (1982, 1984). If neurons represent cognitions and the weight between them represents whether the two cognitions are consistent or inconsistent with each other, then the energy of the system of cognitions can be captured by the Hopfield energy equation:

$$-\frac{1}{2} \sum_j \sum_i x_i w_{ij} y_j$$

where x_i and y_i represent the activation of two cognitions and w_{ij} is the weight between them. The total energy of the system is equal to the sum of the energy of each possible pair of nodes or cognitions. Given the minus sign for the equation, energy is minimized to the extent that the activations of the two elements in a pair are consistent with the sign of the weight between them. So, two positively activated nodes with a positive or excitatory link between them (+++) or a positive and a negative node with a negative link between them (+—) would decrease energy, and two negative nodes with a negative link (---) or two positive nodes with a negative link (+--) would increase energy.

Other authors (e.g., Smolensky, 1989) have shown that one can view this energy minimization as equivalent to coherence or harmony maximization simply by removing the minus sign to get the following equation, in which consistency among pairs of elements increases the value and inconsistency among pairs of elements decreases its value (see Read et al., 1997; Rumelhart et al., 1986; Thagard, 1989):

$$\frac{1}{2} \sum_j \sum_i x_i w_{ij} y_j$$

This simple function specifies that the coherence of the network can be captured by taking all pairs of nodes that are connected, multiplying the activation of each node in the pair, then multiplying that result by the weight between them, and then summing the result for all pairs of nodes. Because this value is maximized when the weight between two nodes is consistent with the product of the activation of the two connected

nodes (e.g., two positive nodes and a positive weight between them or one negative and one positive node with a negative weight between them), this network will adjust the activations until the network has reached the maximum value possible given the constraints. That is, to the extent possible, the network will seek to change any inconsistent relationships (the triple of two nodes and the weight between them) to make them consistent.

As described below, we observe a strong overlap between findings of coherence obtained from experimental participants and computerized constraint-satisfaction simulations (D. Simon et al., 2015, Studies 3, 4).

Word recognition

To exemplify the operation of constraint-satisfaction processing, we turn to a classic application to word recognition (McClelland, 1985; McClelland & Rumelhart, 1981). The recognition of a word can be represented by a network containing iteratively emerging layers, ascending from distal attributes, through proximate attributes, to conclusions. The bottom input layer will contain markings on the page, which can be identified as features of letters in the English language. At the proximate-attribute level, those features will constitute recognizable letters, and at the output level, the letters will be recognized as a word. Under ideal conditions, processing such a network amounts to a straightforward task. When the text symbols are clear (e.g., “H,” “A,” and “T”) and the word they constitute (“hat”) is familiar to the reader, skilled readers will perform the task with miniscule effort and in lightning speed. Thanks to the reader’s proficiency in the English language, there is no real competition in this network because all elements involved are positively linked both within and between each layer: The letter features combine to form the letters “H,” “A,” and “T,” and those letters readily combine to make the word “hat.” Effectively, the network is coherent from the start.

Not all cognitive tasks are so simple or obvious. Take, for example, the task of reading the series of markings in Figure 1 (note, it is a noun).

This task is notable in that each of the markings is ambiguous, making for a network beset with uncertainty and competition. At the letter level, the letters “B” and “D” compete for the interpretation of the first and third markings, and the letters “E” and “F” compete for the middle marking. At the word level, eight alternative conclusions (BFD, DFB, BED, etc.) compete for prominence. Because the viability of any hypothesis is inversely related to the acceptability of its rivals, all horizontal links will be represented as inhibitory activations.



Fig. 1. Obscure word (following McClelland, Rumelhart, & Hinton, 1986).

The network cross-activates bidirectionally between and within the conclusion level, the letter level, and the letter-features level, with inputs from semantic background knowledge. Ultimately, the process yields the word “bed” as the only combination that is consistent with knowledge of the English language. That conclusion serves also to induce a top-down (or “backwards”) inference that the three ambiguous markings constitute the letters “B,” “E,” and “D.” Thus, the word “bed” and its constitutive letters “B,” “E,” and “D” all become accepted as the correct interpretation, which means that they are all highly activated in the network and thus mutually coherent. By the same token, the rival interpretations “D,” “F,” and “B” and the seven alternative word combinations are suppressed.

The ability to solve such seemingly intractable tasks is immensely useful. But even as the process’s prowess is celebrated, it must also be appreciated that the successful performance was enabled through cognitively altering—or, in Solomon Asch’s (1940) words, distorting—the perception of the ambiguous markings into the recognizable letters “B,” “E,” and “D.” Two important observations follow. First, the constraint-satisfaction process is an equal-opportunity distorter in that it alters elements that stand in the way of coherence regardless of their normative status. Second, although the normal course of reading proceeds from recognizing letters to recognizing words, the process operates also in the reverse direction, altering elements to support the conclusion. This bidirectionality (see Holyoak & Simon, 1999) renders the process susceptible to backward reasoning. Both observations appear repeatedly in our survey of the biased forms of reasoning.

Higher-level reasoning

To be sure, the power of coherence-based reasoning extends well beyond reading three-letter words. We argue that this mechanism enables people to successfully confront large, complex, and often cacophonous decisions. The process should be credited with affording the largely successful making of considerably more

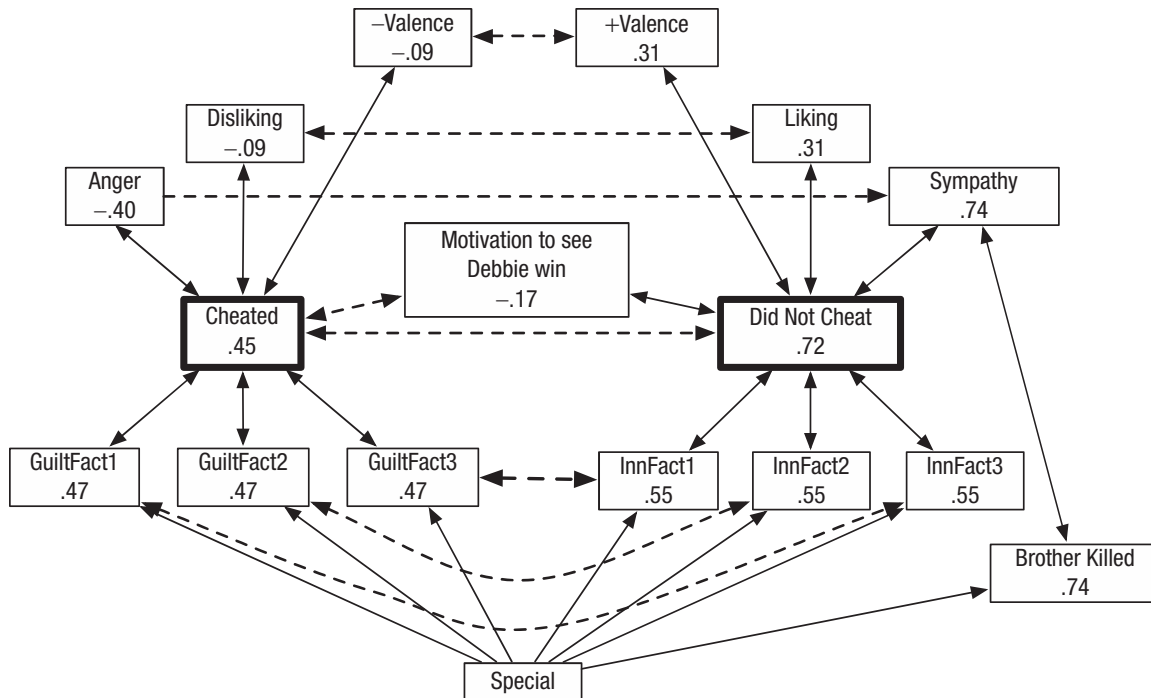


Fig. 2. Network of the coherence simulation in Study 3 of D. Simon et al. (2015) for the sympathy condition (brother-killed manipulation). Numbers in the nodes represent the activations after the network is run (range = -1 to 1).

complex judgments, such as the aforementioned evaluation of the stranger at the dinner party, deciding which career to pursue, whom to choose as a partner, and which home to buy.

To illustrate an application of coherence-based reasoning to higher-level cognition, we constructed and ran a constraint-satisfaction neural network to capture the judging of an allegation of academic misconduct steeped in intricate and ambiguous evidence. The example is based on a case in which a university conducts a misconduct hearing to determine whether a student, Debbie Miller, cheated on an exam (see D. Simon et al., 2015, Studies 3, 4). These studies were designed to test whether constraint-satisfaction networks enmesh “hot” and “cold” cognitions. To run the simulation, we used the “CS” (constraint satisfaction) module in O’Reilly et al.’s (2012) emergent neural-network-modeling system. This program is specifically designed to capture the behavior of a constraint-satisfaction system based on bidirectional connectivity among concepts (represented as nodes). This kind of network could also be specified and run in other bidirectional architectures, such as Thagard’s (1989) ECHO or emergent/Leabra by O’Reilly et al. (2020). For a more detailed account of how we constructed these models, see the Supplemental Material available online.

In Study 3 (Fig. 2), we informed half of the participants that the student’s brother had previously been killed by a drunken driver. This was expected to manipulate participants’ sympathy to side with the

student. In Study 4 (Fig. 3), we provided half of the participants with information of rampant cheating that was hurting the university and other students. This was expected to manipulate participants’ motivation to side with the university. The bottom layer of each network contains a “Special” node that provides activation to the input elements, that is, the facts and the manipulations (sympathy in Fig. 2 and motivation in Fig. 3). The next layer up contains the facts of the case, followed by the mutually inhibitory conclusions (“cheated” vs. “did not cheat”) and then three pairs of hot-cognition measures. The models reveal that activation spread throughout the network and settled at a stable pattern of activation. In Figure 2, increasing sympathy toward the student resulted in higher judgments that she did not cheat, more exculpatory factual interpretations, higher valence toward seeing her prevail, less anger and greater liking of her (and lower judgments of all elements related to a guilt finding). In Figure 3, increasing motivation to find the student guilty resulted in opposite judgments throughout. Note that comparing the activation values of the nodes derived from the model with the corresponding mean ratings of the behavioral data provided by participants yielded a correlation of .68.

Experimental evidence

A harbinger of experimental evidence supporting coherence-based reasoning can be found in the remarkably

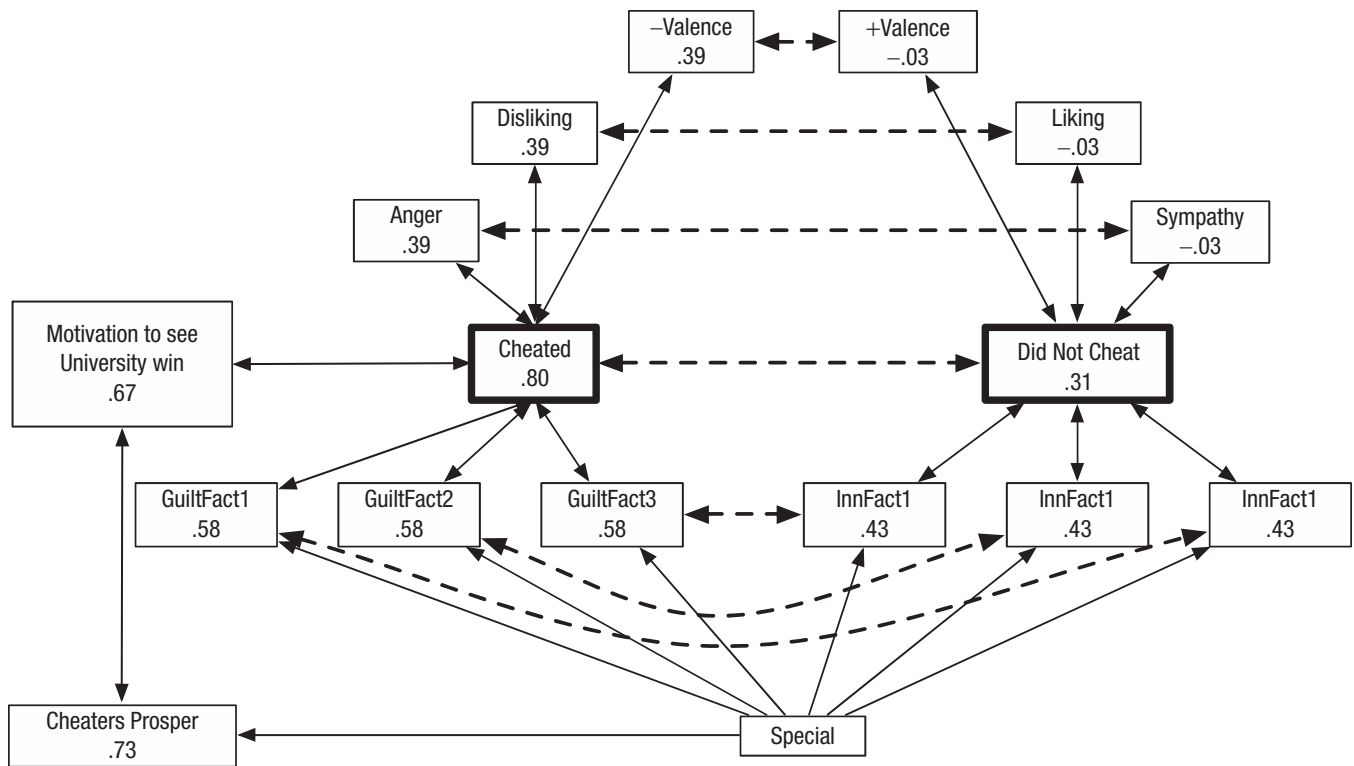


Fig. 3. Network of the coherence simulation in Study 4 of D. Simon et al. (2015) for the “cheaters prosper” manipulation. Numbers in the nodes represent the activation of the node after the network is run.

simple and underappreciated study by Esch (as cited in Heider, 1958, pp. 176–177). Esch presented his participants with the following vignette and asked them to opine how the protagonist (in this case, Bob) would react:

Bob thinks Jim very stupid, and a first class bore. One day Bob reads some poetry he likes so well that he takes the trouble to track down the author in order to shake his hand. He finds that Jim wrote the poems. (Esch, as cited in Heider, 1958, p. 176)

Bob’s discovery of Jim’s authorship seems to have generated a state of incoherence, presumably because of the intuition that shallow people cannot create good poetry. Consistent with Heider’s (1946, 1958) balance theory, the study illustrates people’s aversion to imbalanced states because virtually all participants expected Bob to alter his representation of the situation. The study found that 46% of participants indicated that Bob would improve his view of Jim (e.g., “He grudgingly changes his mind about Jim”), and 29% indicated that he would downgrade his judgment of the poetry (e.g., “He decides the poems are lousy”; Esch, as cited in Heider, 1958, p. 176). Most remaining participants resorted to a variety of other means to impose balance (e.g., “Bob would question Jim’s authorship of the poems”). These

distortions of the premises demonstrate the power of coherence-borne structural forces on human reasoning. This study serves also to demonstrate the concept of epistemic coherence, that is, the human tendency to impose coherence for the mere purpose of making sense of the world (Festinger, 1957; Heine et al., 2006; Kruglanski, 1990; Thagard & Verbeurgt, 1998).

To gain both a broader and more detailed appreciation of coherence-based reasoning, we turn now to a series of studies that were designed to test the proposition that the coherence framework captures a central aspect of human reasoning and decision-making across a wide range of tasks. We briefly review seven of the core research findings (for more detailed reviews, see Read & Simon, 2012; D. Simon, 2004; D. Simon & Holyoak, 2002).

Coherence shifts. The central finding in our coherence studies is that attributes are altered over the course of the process in that they shift toward greater coherence with the emerging conclusion and with all the other attributes: Attributes supporting the chosen conclusion become more strongly activated, whereas attributes supporting the rejected option attenuate in strength (Chaxel et al., 2016; DeKay, 2015; DeKay et al., 2011; Engel et al., 2020; Engel & Glöckner, 2013; Glöckner et al., 2010; Holyoak & Simon, 1999; Russo et al., 1996, 1998; D. Simon et al., 2015, 2020; D. Simon, Krawczyk, & Holyoak, 2004;

Table 1. Intercorrelations Among the Six Points of Dispute and the Ultimate Verdict in Holyoak and Simon (1999, Study 1) at Pretest and Posttest

	Cause	Motive	Regulation	Speech	Analogy	Verdict
Pretest						
Truth	-.02	.35*	.11	.19	.10	.09
Cause		-.06	.28	-.09	-.30*	.14
Motive			.07	-.14	.03	.05
Regulation				.18	-.05	.11
Speech					.24	.42**
Analogy						-.03
Posttest						
Truth	.34*	.50**	.31*	.40**	.39**	.54**
Cause		.55**	.45**	.34*	.53**	.68**
Motive			.39**	.24	.47**	.52**
Regulation				.43**	.43**	.69**
Speech					.57**	.63**
Analogy						.68**

* $p < .05$. ** $p < .01$.

D. Simon, Snow, & Read, 2004; D. Simon & Spiller, 2016; Spellman et al., 1993). Coherence shifts are readily observed by comparing participants' rating of task attributes (e.g., factual inferences, evaluations, beliefs, preferences, probabilities) at two points in time (within-subjects design): once in isolated vignettes (pretest) and once when those attributes are implicated in a mental process, such as reasoning, forming a judgment, or making a decision (posttest). A key feature of this design is that the attributes are designed to be virtually independent of one another so that any interaction that emerges among them is best understood as driven indirectly, that is, via structural forces.

The first measure of coherence effects is derived by simply averaging the evaluations of the attributes. We found consistently that the attributes that go with the eventual winning conclusion increase in strength from pretest to posttest, whereas the attributes associated with the rejected conclusion wane. A second measure of coherence is performed by comparing the intercorrelations between attributes at the pretest and posttest phases. Given the study design, we expect that the intercorrelations will be weak at the pretest phase but will be strong and all-encompassing at the posttest phase. Table 1 depicts the intercorrelations observed in Holyoak and Simon (1999, Study 1). In this study, participants were asked to decide a libel legal case that contained six points of dispute. For each attribute, we measured the correlation with all other attributes and with the eventual verdict. As Table 1 shows, in the pretest phase, the correlations were mostly weak and non-significant, with one of the three significant correlations going the wrong way. In contrast, the posttest correlations are consistently strong and highly significant. This

discrepancy captures the notion of coherence shifts, by which the loose assortment of unrelated attributes is transformed by coherence-maximizing forces toward a state of strong interrelatedness.

High confidence. Despite the initial balanced strength of the attributes (as indicated by participants' mixed pretest evaluations), by the end of the process, participants consistently reported high levels of confidence in whichever conclusion they reached (Holyoak & Simon, 1999; D. Simon, Krawczyk, & Holyoak, 2004; D. Simon, Snow, & Read, 2004; D. Simon & Spiller, 2016). Strong confidence is consistent with the lopsided representations of the task that follow from the coherence shifts. Note that the confidence levels are found to correlate with the magnitude of the coherence shifts in that the more participants distort the attributes (between pretest and posttest), the more confident their conclusions are (D. Simon, Snow, & Read, 2004; D. Simon & Spiller, 2016). It also has been shown that confidence ratings can be quantitatively predicted very well by neural-network models of coherence-based decision-making (i.e., the parallel constraint-satisfaction model for decision-making; see Glöckner & Betsch, 2012; Glöckner et al., 2014).

Indirect and extraneous influences. The connectionist nature of coherence-based reasoning could give rise to circuitous influences between elements even when they share no logical relation with each other. Recall that in connectionist networks, each node is interconnected with other nodes and through them with the entire network. It follows that manipulating a single task attribute has the potential to trigger a cascade of activation that can sway the conclusion and sweep all other attributes

along. The structural forces generated by these cascades will mean that attributes can get activated even by attributes with which they have no logical relation. This intuition was put to the test in a series of studies (Holyoak & Simon, 1999; D. Simon et al., 2015; D. Simon, Krawczyk, & Holyoak, 2004; D. Simon, Snow, & Read, 2004; D. Simon & Spiller, 2016). For illustration, in a study by Holyoak and Simon (1999, Study 3), participants were presented with a task of deciding a legal case in which a company called Quest brought a libel suit against one of its shareholders, Jack Smith. Quest claimed that its collapse was caused by negative rumors that Smith posted about it on an Internet-based forum. The case revolved around six disputed issues, one of which was whether Smith intended to harm the company. To test the aforementioned indirect-influences hypothesis, participants received information about Smith's history—either that he was a conscientious investor or that he was a financial shark who ruined companies to enable him to purchase them on the cheap. As predicted, providing a malevolent (vs. benevolent) history resulted in stronger judgments of Smith's bad motive and also increased the verdicts against him. Note that this manipulation also altered participants' evaluations of the five other points of disputes, which had little or no logical relation to Smith's prior conduct, such as the magnitude of harm caused by his statement, an interpretation of the company's bylaws, and the importance of free speech on the Internet (Holyoak & Simon, 1999). In a criminal case involving an alleged employee theft, adding DNA evidence implicating the suspect not only increased verdicts of guilt but also affected other judgments, such as the reliability of an eyewitness, the strength of an alibi testimony, and the possibility that the suspect harbored a grudge against his employer (D. Simon, Snow, & Read, 2004). In a choice between job offers, adding the fact that one of the offices was located in a fun part of town not only increased choices of that job offer but also influenced participants' preferences for unrelated attributes, such as the size of the office, the salary offered, and the vacation package (D. Simon, Krawczyk, & Holyoak, 2004; D. Simon & Spiller, 2016).

Coherence spreads far. The connectionist nature underlying coherence-based reasoning would also suggest that the spreading activation could reach far afield, much like William McGuire's (1960) imagery of shaking a loose-link fence. To test this intuition, Holyoak and Simon (1999) explored whether coherence could spread from one task to another. One of the six issues in the aforementioned Quest dispute was whether the Internet should be deemed more like a telephone system (which, by law, precludes liability for libel) or like a newspaper (which, by law, is open to libel liability). After deciding the Quest case, participants were given a second case involving a contract dispute at a company called

Infoscience, which runs an Internet-based bulletin board. Infoscience's labor contract stipulated that one of the two factors that should determine the bonus the employees deserve would be the level of bonuses paid at similar local information-service firms. One party (counterbalanced) claimed that the Internet is best likened to a telephone system and thus argued that the bonus at Infoscience should match the bonus paid by the local telephone company. The other party claimed that the Internet is best likened to a newspaper, arguing that the Infoscience bonus should match that paid by the local newspaper publisher. Thus, the Analogy factor was a shared point of dispute that served as a bridge between the two cases. Figure 4 presents the results of a structural equation model in which the arrows follow the major predicted flow of influence along the chain of inference. It shows links of influence starting with the experimentally manipulated variable, Smith's history, to Smith's motive, to the Quest verdict, to each of the other five points of dispute, including the Analogy (telephone vs. newspaper). These findings amount to an indirect influence, as discussed in the preceding section. But Figure 4 shows that the activation went further than just swaying the entire Quest network; it also spilled into the Infoscience case, influencing both the Infoscience verdict and the other factor involved in the Infoscience bonus decision (who deserves the credit for the company's performance). In sum, all indirect effects throughout both cases were found to be significant, including the most remote, six-step indirect influence from Smith's history all the way to the judgments of the Infoscience case.

Coherence runs deep. Coherence not only spreads far but also runs deep. Consider, for example, the application of our framework to the data produced in the canonical study of Lord et al. (1979), which we discuss in detail below. That application will show that coherence effects seep down through four layers of the representation, which is a testament to the sheer force of coherence effects. In our own studies, we used multilayered stimuli and found similar effects. For example, in the aforementioned criminal case involving employee theft, one of the evidence items presented against him was that soon after the incident, he paid back a debt he owed his credit-card company. The man, in turn, claimed that the money was a repayment from his sister of a loan he had given her to fund her flower store. He explained that he could not prove the loan repayment because in the flower industry, transactions are typically done in cash. As predicted, we observed that coherence emerged between the verdict, the judgment of the source of the funds, and the underlying belief of whether transactions in the flower industry are typically done in cash (D. Simon, Snow, & Read, 2004). As predicted, these effects were swayed by the addition of

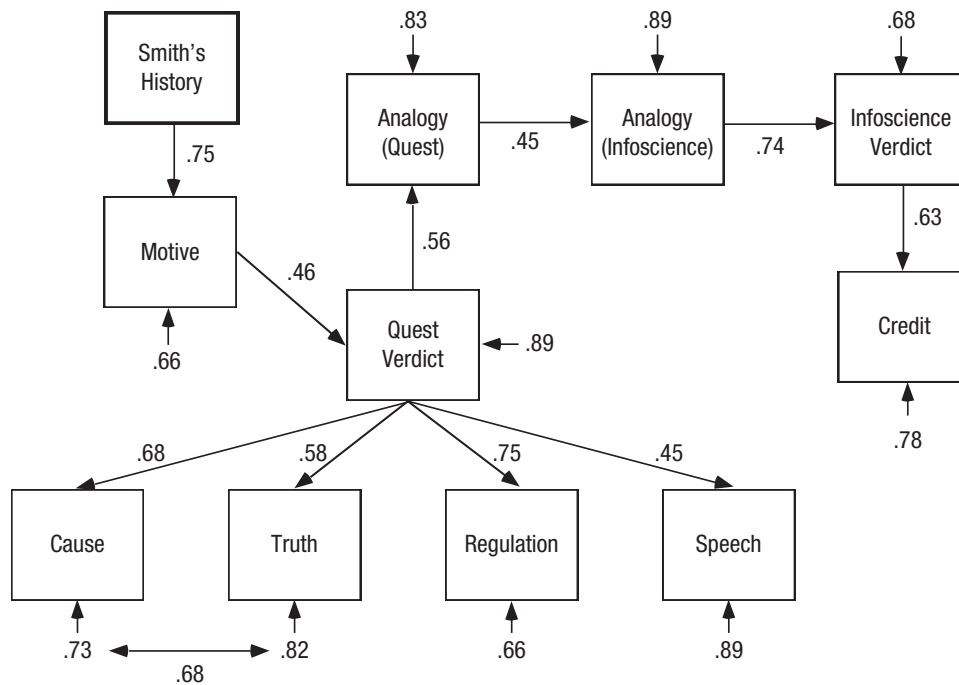


Fig. 4. Graphical summary of the final Equations with Software (EQS) model of coherence shifts in the transfer experiment. Note coherence spreading from the experimental manipulation of Smith's character to the verdicts and all points of dispute in both the Quest and Infoscience cases (Holyoak & Simon, 1999, Experiment 3).

DNA evidence so that the presence of DNA ended up seeping down to affect what people believed on the esoteric (and likely utterly unfamiliar) issue of financial practices in the flower industry.

In another experimental variation, we sought to test whether coherence would spread into the background beliefs that inevitably inform the inferences relating to the task (on the role of background-knowledge structures in reasoning, see Read, 1987; Schank & Abelson, 2013; Wyer & Radvansky, 1999). In this vein, in addition to the usual measures capturing the strength of the attributes, we also included measures of the background knowledge that is bound to inform those judgments. Thus, participants were asked not only to assess the accuracy of a particular eyewitness identification but also how accurate eyewitnesses are in general (D. Simon, Snow, & Read, 2004). Likewise, in a study concerning a case of academic misconduct, participants were asked not only whether a particular Professor Stone was gullible but also whether professors generally tend to be gullible (D. Simon et al., 2015). As predicted, coherence spread from top to bottom, affecting the background beliefs about eyewitnesses and professors in general. The coherence shifts were swayed by the inclusion of extraneous variables, such as that a piece of DNA evidence was added to the mix (in the

criminal case) and that the suspected student's brother was killed by a drunk driver some months before the incident (in the academic-misconduct case).

Coherence enmeshes cold and hot cognitions. In the studies discussed thus far, coherence was observed emerging among the chosen conclusion and judgments of various task attributes, all of which would generally be classified as "cold cognitions" (see Abelson, 1963; Lepper, 1994; Sorrentino & Higgins, 1986). Following Thagard (2006) and Lewis (2005), we set out to explore the prospect that coherence would also engulf elements deemed to be "hot cognitions" (see Abelson, 1963; Lepper, 1994; Sorrentino & Higgins, 1986). In that vein, we measured a range of hot cognitions, including emotions (anger and sympathy toward the protagonist), liking of the protagonist, motivation toward the outcome of the case, and valence (feeling good vs. bad) toward either case outcome. These studies (D. Simon et al., 2015) found that coherence spreads across all dependent variables, both cold and hot (see also D. Simon et al., 2020). As described above, we also manipulated hot cognitions to test whether they could trigger coherence shifts and influence cold cognitive judgments. We found that generating sympathy toward Debbie Miller (by informing participants that her teenage brother was killed by a drunk driver)

increased judgments of her innocence, alongside a host of concordant hot and cold cognitions. Likewise, the experimental treatment designed to increase participants' motivation to side with the university resulted in equally coherent but roughly opposite evaluations of both hot and cold cognitions. The coherence explanation of enmeshing cold and hot cognitions is compatible with variants of appraisal theory that posit a dynamic and bidirectional interaction between cognitive appraisal and emotional arousal (Frijda, 1986; Keltner et al., 1993; Roseman & Smith, 2001; Scherer, 1984, 2001).

Limited awareness. One of the key features of the coherence effect is that it occurs largely beneath the level of conscious awareness. Our studies (Holyoak & Simon, 1999; D. Simon & Spiller, 2016) found that by the end of a task, participants were incapable of accurately recounting their pretest ratings of the task attributes. Instead, those retrospective ratings were found to approximate the post-coherence-shift ratings. Mirroring previous findings in social psychology (e.g., Bem & McConnell, 1970; Goethals & Reckman, 1973; M. Ross et al., 1981), our participants seemed to believe that their current beliefs were more or less the same ones they held all along, suggesting a lack of awareness of the shifts (Holyoak & Simon, 1999). This finding was obtained even when participants were incentivized monetarily for accurate recall of their original ratings (D. Simon & Spiller, 2016). This metacognitive failure promotes a sense of stability and consistency in one's belief and attitudinal systems, thus helping to maintain naive realism (discussed below) and a rational view of the self (Pronin et al., 2004; Uhlmann & Cohen, 2007).

To summarize the experimental findings, the coherence effect has proven to be a robust and multifaceted empirical phenomenon. It has been demonstrated experimentally in laboratories located in a number of countries and across a wide range of cognitive tasks, including attitude change (Spellman et al., 1993), legal reasoning (Holyoak & Simon, 1999; D. Simon et al., 2001), drawing factual inferences (Engel & Glöckner, 2013; Lundberg, 2007; D. Simon et al., 2015; D. Simon, Snow, & Read, 2004), choices based on probabilistic inferences (Glöckner et al., 2010), analogical reasoning (Holyoak & Thagard, 1989), causal reasoning (Holyoak & Simon, 1999), moral reasoning (Holyoak & Powell, 2016), social judgment (Read & Marcus-Newhall, 1993; D. Simon et al., 2015), financial auditing (Lundberg, 2007; Phillips, 2002), attribution of blame (D. Simon et al., 2015; D. Simon, Snow, & Read, 2004), decision-making (Carpenter et al., 2016; D. Simon, Krawczyk, & Holyoak, 2004; D. Simon & Spiller, 2016), and gambling (Brownstein et al., 2004). Coherence also appears to be incorporated in a commonly held theory of mind in that people impute

coherence-based reasoning to other actors (Esch, as cited in Heider, 1958; D. Simon et al., 2020).

Applying Coherence-Based Reasoning to Biased Processing

We now turn to the article's second objective of demonstrating that coherence-based reasoning can serve as an explanatory framework for a wide range of biased reasoning. A key to the following analyses is that normativity is exogenous and orthogonal to coherence. The distinctiveness of these properties is made clear by the aforementioned study by Esch (as cited in Heider, 1958). Recall that after learning that Jim—who was theretofore dismissed as simplistic—turned out to be the author of the beautiful poems, almost half of the participants adopted a more favorable view of him. By doing so, they imposed a state of coherence, that is, that Jim is both smart and writes beautiful poetry. The same goes for participants who responded to that revelation by downgrading their judgment of Jim's poetry. They too reached a state of coherence in that they came to view Jim as both shallow and the writer of lousy poetry. From a strictly cognitive perspective, the two types of reactions are indistinguishable in that they both reach a state of coherence.

These mirroring shifts, however, look very different when seen through the exogenous normative prism. There is nothing wrong with the first group's updating the judgment of a person after being exposed to new and relevant information. Indeed, failing to do so could well be considered unjustified close-mindedness. The same cannot be said for those participants who responded to the new evidence by downgrading the judgment of the poetry. Normatively speaking, most people would agree that the judgment of a poem should not hinge on one's impression of the poet. Thus, Bob had no valid reason for turning sour on Jim's poetry. In other words, based on criteria of sound reasoning, the coherence shift displayed by the first group would be judged appropriate, whereas the second group's symmetrical and cognitively comparable coherence shift should be deemed inappropriate. This difference stems from the fact that normativity is exogenous to the cognitive-processing mechanisms.

The exogeneity of normative reasoning is true for all forms of biased reasoning reviewed here. Constraint-satisfaction processes operate ubiquitously across a vast range of cognitive domains, rarely implicating normative standards. In the domain of reasoning, however, the conclusions that emanate from coherence-based reasoning will be measured against norms of appropriate reasoning and on occasion, will be found to be in violation of them.

Recall that coherence will typically drive the network to cohere around attractors. Attractors are likely to form around plausible intuitions or hypotheses, as well as around strongly activated features such as preexisting beliefs, emotional states, or motivated goals. While the former will often represent normative reasoning outcomes, the latter will frequently run against norms of reasoning. Effectively, the coherence-maximization process often amounts to a competition between normative and nonnormative attractors. When the latter prevails over the former, the reasoning process will produce biased results.

The following sections of the paper are devoted to its second objective, namely, to demonstrate that coherence-based reasoning can help explain specific forms of biased reasoning. The demonstration will unfold in two parts. We first examine reasoning processes that mostly implicate cold cognitive processing and then proceed to examine reasoning that implicates hot cognitions. It warrants emphasizing that both cold and hot cognitions are often concurrently involved in reasoning tasks (Abelson, 1963; Kunda, 1990; D. Simon et al., 2015, 2020; Thagard, 2006), as they are across the human experience (Lepper, 1994; Sorrentino & Higgins, 1986). This separation is intended for presentational convenience alone.

Cold-cognition coherence

Confirmation bias. A central tenet of normative reasoning is that conclusions be based on the attributes and premises of the task. Accordingly, the norm of directionality mandates that the inferences proceed from the attributes and premises toward the conclusion and not the other way around. Yet a large and persistent body of research reveals that incoming evidence and premises are frequently distorted by the reasoner's existing beliefs, expectations, or hypotheses (Arkes, 1991; Klayman, 1995; McKenzie, 2006; Nickerson, 1998). The primary variant of this family of biases is the confirmation bias.

We begin with the classic study by Lord et al. (1979), which sought to establish the phenomena of biased assimilation and attitude polarization. We focus here on the former, which speaks to the fact that incoming evidence can be distorted (assimilated) to support preexisting beliefs. Normatively, one would expect that beliefs would be attenuated by exposure to evidence that is ambiguous, mixed, or contradictory. The researchers hypothesized instead that such an exposure might end up distorting the evidence and even bolstering the preexisting attitudes and beliefs. To test this hypothesis, the researchers recruited participants who held strong positions on the death penalty, both

proponents and opponents. Each participant was presented with two fictitious criminological studies that claimed to test the death penalty's deterrent effect. The studies were counterbalanced for both the methodology used and for the results that they purportedly reached (confirming vs. disconfirming the deterrent effect). Each of the studies was also accompanied by a critique and a rebuttal of the critique. Participants were then asked for various judgments of the studies: how convincing, how well done, and their effect on the participants' belief in the practice's deterrent effect. They were asked also for their updated attitudes and beliefs toward the death penalty. The study found that participants' reactions to the studies were highly contingent on whether the studies' putative findings comported with their preexisting beliefs. Supportive studies were deemed to have been well done and convincing, whereas studies that contradicted their beliefs were viewed as poorly done and unconvincing. By the end of the process, participants also reported more extreme beliefs with respect to the death penalty's deterrent effect and expressed stronger attitudes toward the practice. The end result, then, was that exposure to mixed evidence strengthened, rather than weakened, preexisting attitudes and beliefs. It is notable that participants in the Lord et al. study displayed strong coherence effects in that their attitudes, beliefs, and judgments of the studies all coalesced to form a coherent concordant set of propositions, whether in support or in opposition to the practice.

To further explore the applicability of coherence-based reasoning to this study, we simulated the behavioral results using Thagard's (1989) ECHO program, which is a computational implementation of constraint-satisfaction processes. Figure 5 presents the results of the simulation for participants who held positive attitudes toward the death penalty. A simulation of the anti-death-penalty participants would yield the same pattern with inverse values and thus be redundant.

Each of the nodes in the network represents a key proposition in the participants' network, organized in four layers. The top two layers represent participants' attitudes toward the death penalty and their belief in its deterrent effect, respectively. The bottom two layers represent participants' evaluations of the studies' support of the deterrent effect and their judgments about the studies themselves (convincingness, well conducted), respectively. Lines represent the relationships between the nodes. Solid double-headed arrows represent supportive or excitatory bidirectional connections (weight of .04), and the dashed double-headed arrows represent contradictory or inhibitory bidirectional connections (weight of $-.06$) between the nodes.

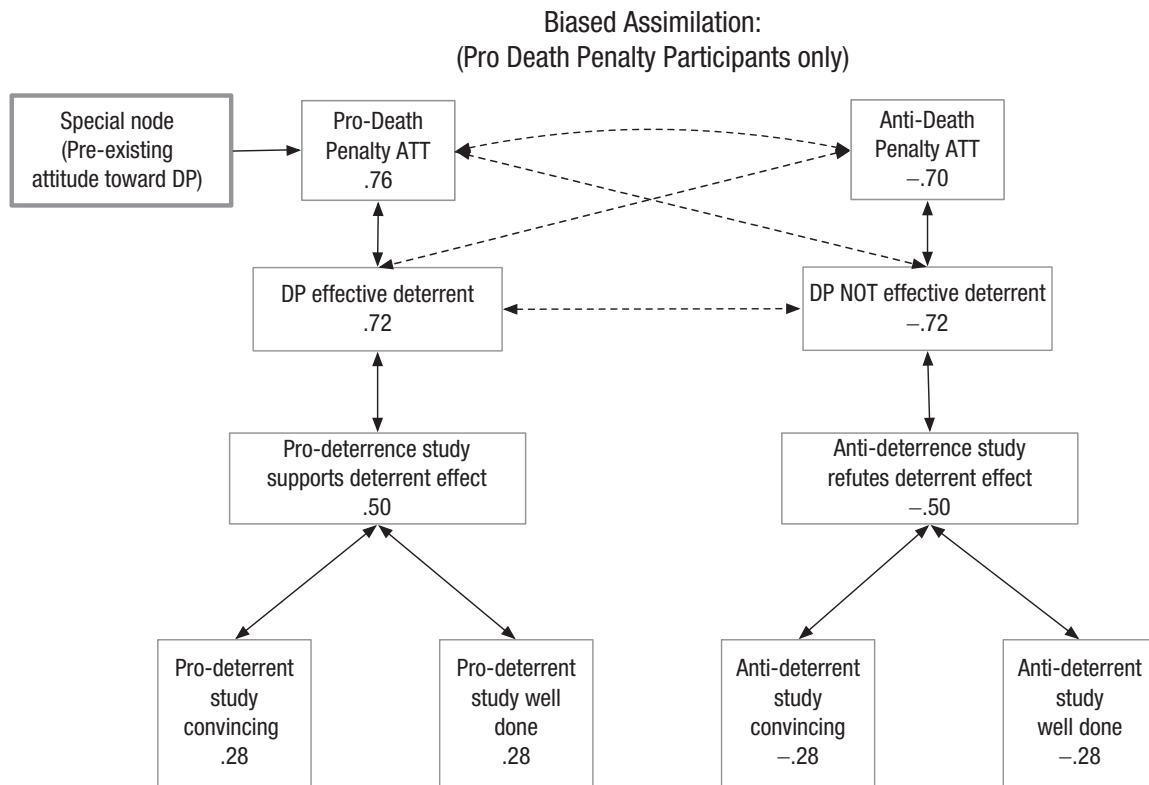


Fig. 5. ECHO (Thagard, 1989) simulation of Lord et al.’s (1979) simulation of the impact of death-penalty attitudes on biased assimilation of evidence. Numbers in the nodes represent the strength of activation of that concept after the network has settled. Note that in the original data, the bottom layer is not perfectly symmetrical in that participants with anti-death-penalty attitudes do not find antideterrence studies “well done” (or “convincing”) but that they were indistinguishable from indifference and distinguishable from the judgments of the supporters of the death penalty.

Each of the nodes in Figure 5 has a starting activation of .01, except for the special-evidence node, which has a starting activation of 1 and a weight of .04. The special-evidence node indicates that the linked proposition is strongly supported or believed. Activation is initiated primarily at the special-evidence node, and a minor amount spreads also from each individual node. Activation spreads across the network iteratively, until the activations reach stability and “settle” at a state in which the constraints are maximally settled.

The decimal numbers in the nodes in Figure 5 represent the final activation of each node after the network settles. Note that all the nodes (except the special-evidence node) start with a small positive activation (.01), but as the network reaches coherence, the nodes tend to move toward either strong positive or negative values based on the pattern of excitatory and inhibitory connections among them. Positive values indicate that the individual believes the respective proposition, whereas negative values indicate that the individual does not believe it.

Note that the simulation produces a coherent network. The left side of Figure 5 shows that the model predicts pro-death-penalty individuals will view the

death penalty as an effective deterrent, strongly endorse the study that purports to back that proposition, and deem the study to be convincing and well conducted. By the same token, the right side of Figure 5 shows disagreement with the proposition that the death penalty is ineffective, disbelief that the antideterrence study casts doubt over the practice’s effectiveness, and evaluations of the study as unconvincing and poorly done. The similarity between the model and the original behavioral findings is compelling. We note, in particular, that coherence spread vertically, traversing all four layers of the network, which is a testament to the depth of the effect.¹

In sum, the behavioral data reported by Lord et al. (1979) are generally both consistent with the coherence effect and successfully predicted by the constraint-satisfaction model. But recall that coherence and normativity are orthogonal. From a normative point of view, incoming evidence should be evaluated objectively for its inferential value and thus have the potential to alter the conclusion. Yet as this study demonstrated, incoming evidence is assimilated into the preexisting conclusion. This constitutes a blatant violation of the norm of directionality, which instructs that the reasoning process

should proceed exclusively from attributes and premises to conclusions and not the other way around.

For another example of the confirmation bias and the backward reasoning that lies at its core, we turn to a study by Mahoney (1977). Mahoney used the naturalistic peer-review process of a social-psychological journal by soliciting reviews of an article from referees. The reviewers were asked to offer a global recommendation regarding the article's publication worthiness, and they were asked also to evaluate it on each of the criteria on which those recommendations were supposed to be based: the soundness of the methodology, the quality of data presentation, and the article's scientific contribution. A normative-reasoning process requires, first, that the reviewers' judgments should not normally be influenced by the referees' preconception of the study's findings. Second, the overall recommendation should be based on the judgments of the underlying decision criteria. Unbeknownst to the reviewers, this article was constructed and circulated only for the purposes of the study, and it was sent to reviewers whose positions on the article's topic were known in advance. As hypothesized, the study revealed that the referees' prior beliefs affected their judgments: The modal recommendation by referees whose preexisting beliefs were buttressed by the results was to accept the article with moderate revisions, whereas most of the referees who disagreed with the results recommended to reject it or require a major revision. Second, confirmatory reasoning affected all the judgments of the decision criteria, aligning them with the overall recommendation, which was aligned, in turn, with the referees' preexisting beliefs. In effect, the study demonstrates a double normative violation: The reviewers' preconceived beliefs swayed their overall recommendation and also seeped backward to contaminate their judgments of the underlying criteria. In a classic exemplar of circular reasoning, the entire task was distorted by the very beliefs whose empirical basis was being put to the test. The fact that this normative violation pervaded judgments made by scholarly experts in the pursuit of a scientific (psychological) endeavor is as disconcerting as it is illustrative of the strength of the bias.

Confirmation bias has been observed also in the domains of scientific research (Greenhoot et al., 2004), medical decision-making (Graber et al., 2005; Kohn et al., 2000; Ludolph & Schulz, 2018; O'Sullivan & Schofield, 2018; Wallsten, 1981), psychiatric diagnoses (Langer & Abelson, 1974), clinical psychology (Ben-Shakhar et al., 1998; Zapf et al., 2018), and other contexts. Researchers have also identified the reciprocal "disconfirmation bias," by which evidence that is incompatible with one's beliefs is dismissed or perceived as too weak to affect the conclusion (Edwards & Smith, 1996; Taber et al., 2009).

We propose that the confirmation bias is best understood as driven by coherence-based reasoning. Incoming evidence that comports with the preconceived conclusion generates a state of coherence, thus smoothly resulting in a correspondent conclusion. In contrast, a poor fit between the two triggers incoherence, which means that a coherent conclusion will need to be constructed. The ensuing instability could be resolved in a normative manner by way of revising the preconceived belief in light of the incoming evidence. Alternatively, coherence can be attained by altering the evidence to comport with the preconceived beliefs, as observed in the studies by Lord et al. (1979) and Mahoney (1977). For illustration, in the latter study, sound methods that lead to a preferred conclusion create a state of coherence that should easily bring a referee to recommend the article for publication. By the same token, unsound methods and a disfavored conclusion are coherent, and together, they enable a solid recommendation to reject. But the combination of solid scientific work that leads to a disfavored conclusion (and unsound scientific work that leads to a favored conclusion) generates a state of incoherence, which will throw the network into instability. The coherence-maximizing process takes the form of a competitive activation between the two attractors: the preconceived favored conclusion and the conclusion that emerges from the evidence. The network will cross-activate until one attractor overpowers its rival. When the node representing the normative judgment—that is, the scientific merit of the research—prevails, the referee will have performed the review task appropriately. However, when the referees' scientific judgment is dominated by their favored conclusion, they will have engaged in biased reasoning.

Halo effect. Introduced by Edward Thorndike (1920), the "halo effect" stands for the "tendency to think of the person in general as rather good or rather inferior and to color the judgments of the qualities by this general feeling" (p. 25). Thorndike examined how U.S. military officers rated the air cadets under their supervision during the First World War. The officers were asked to provide ratings on a number of attributes and were admonished to judge each trait independently of the other traits. Thorndike's key finding was that the correlations among the ratings were too high and too similar in magnitude to be true (Thorndike, 1920). This observation was developed further in work by Solomon Asch (1946a), who showed that "The trait develops its full content and weight only when it finds its place within the whole impression" (p. 284), which shapes "into a single, consistent view" (p. 261). Adding the trait "warm" to a set of traits not only contributes an additional facet but also alters all the other traits, resulting in the target person

seeming more generous, wise, and imaginative. This assimilative effect also works in the opposite direction. For example, the trait “calm” is deemed synonymous with “serene” when it follows favorable traits, such as kind, wise, and honest, but is seen as cold, icy, calculating, and scheming when it follows negative ones, such as cruel, shrewd, and unscrupulous (Asch, 1946a). In a study by Nisbett and Wilson (1977), a teacher addressed his students either in a cold and unfriendly manner or in a warm and friendly manner. Unsurprisingly, the students were less amenable to the former than to the latter. The notable finding was that the students also judged the former to be less physically attractive, more unpleasant, and his (French) accent to be more irritating. Note that the participants denied being influenced by the teacher’s likeableness, and displaying a lack of introspection, they insisted that the likeableness judgments were brought about by his accent, mannerisms, and physical unattractiveness (all of which were kept constant; Nisbett & Wilson, 1977; Wilson & Brekke, 1994). In other words, participants engaged in backward reasoning and thus violated the norm of directionality while claiming to have adhered to it.

The overlap between the halo effect and coherence-based reasoning is inescapable. The halo effect is a classic instantiation of the coherence effect in that the perceived traits are altered by one another as part of the construction of a coherent impression of the person. The overlap is unsurprising given that both phenomena emanate from the same Gestaltian sources (see also Heider, 1958; Ichheiser, 1949; Stagner, 1951).

Stereotype spillovers. Essential to adaptive social functioning is the ability to judge other people correctly. Given people’s heavy reliance on categorization as a fundamental cognitive tool (Medin & Heit, 1999; Rosch, 1978), they habitually categorize other people into groups and extract information from their group membership (S. T. Fiske, 1998; Judd & Park, 1993; Secord, 1959). This is a useful strategy because first, group traits often shed light on the individual member. To a certain extent, bookish people are prone to be introverts, accountants tend to be pedantic, and engineers are generally precise. Second, in many instances, the individuating information about the target person is limited. It follows that when both group-based and individuating information is available, the social judgment will likely be based on an integration of those two. Kunda and Thagard (1996) offered a series of computational simulations of this integration task.

A number of studies have presented participants with the task of estimating heights of men and women using photos of the targets in a seated position. Generally speaking, participants were found to follow the gender cue correctly by assigning taller heights to men than to

women. Yet they readily got tripped up by the gender cue and relied on it when it was unhelpful and even misleading. Participants persisted in estimating greater male height after being told that the men and women targets were drawn from equal height samples and were admonished not to rely on it (Nelson et al., 1990; Sá et al., 1999), even when they were incentivized monetarily to avoid doing so (Dorrough et al., 2017). In other words, people tend to rely on stereotypes even when they have no diagnostic value, hence the term “spillover.”

The misuse of stereotypes becomes particularly problematic when they are fueled by prejudice or animus toward marginalized groups (Devine, 1989; Dovidio et al., 1986; Eberhardt, 2020). A classic study by Duncan (1976) showed that a stereotypical view of an African American man can result in judgments of aggression when interpreting an ambiguous physical interaction between a White man and a Black man: White participants interpreted the same behavior as a jovial shove when the actor was White but as a violent act when the actor was Black. In a study by Darley and Gross (1983), judgments of a schoolgirl were found to be influenced by information about her social-economic background. After viewing a video depicting mixed performance on a school test, participants judged the girl’s academic performance less favorably when told that she comes from a low socioeconomic background compared with a privileged background. Consistent with connectionist activation, that impression spread throughout the task and swept with it judgments of her traits and character, inferring worse work habits, weaker cognitive skills, lower motivation, and lesser sociability and maturity.

These findings are consistent with the automatic activation of constraint satisfaction in that stereotypes create powerful and habitual attractors unconsciously, and those attractors could sway the network even when the information they provide is irrelevant, wrong, or non-normative. The activation of negative stereotypes such as “Blackness implies aggression” and “poverty implies incompetence” does not readily comport with individuating behavior that is neutral or ambiguous, not to mention favorable. To attain coherence, the reasoner needs to either suppress the stereotype or alter the interpretation of the target’s behavior. Given that stereotypes tend to be deeply entrenched (Allport et al., 1954; Banaji et al., 2001), the more likely route to attaining coherence will be via morphing the individuating information toward a stereotype-conforming interpretation. These skewed judgments, in turn, serve to reinforce the stereotypes that drove them in the first place. Herein lies the pernicious circularity of stereotypical reasoning afforded by coherence-based reasoning.

Moreover, derogatory beliefs borne by prejudicial stereotypes are often coupled with negative affect felt toward the target group. The aforementioned enmeshing of cognitive and emotional elements makes stereotypes especially powerful and resilient.

Hindsight bias. In many walks of life, the prediction of future events can be a matter of importance, such as when deciding to start a new business or when a country contemplates going to war (Hastie & Dawes, 2009; Vlek, 1984). Often, people seek to evaluate the quality of those predictions. Such inquiries will frequently be done *ex post*, after the predicted event has already materialized, or failed to materialize. Normatively speaking, the evaluation of a prediction should be done based on the conditions and information that existed at the time the prediction was made, and all subsequent events should be disregarded. However, research on hindsight bias has shown that retrospective judgments of (putatively) *ex ante* predictions are readily susceptible to intrusion by *ex post* information. It follows that predictions are judged with the benefit of information that was not known to the predictor (for reviews, see Guilbault et al., 2004; Hawkins & Hastie, 1990; Roese, 2004).

In a classic study by Baruch Fischhoff (1975), participants were given accounts of historical events that included the outcomes of those events. They were then asked to provide *ex ante* estimates of the probability of those outcomes. For example, participants were informed of the 19th-century war between the British and the Gurkas (in today's Afghanistan) and were given outcome information (i.e., the British won or the Gurkas won). Participants were then asked to estimate the *ex ante* foreseeability of that outcome. The study found that the estimates were affected by the knowledge of the outcome. Participants who were told of a British victory were more likely to endorse that outcome as foreseeable and vice versa for participants who were told of a Gurka victory. Consistent with the Mahoney (1977) study, the biasing impact of the outcome information spilled over into judgments of all other aspects of the events. For example, learning of a British victory led participants to assign greater relevance to factors such as "The Gurkas were only some 12,000 strong," whereas participants who were told of a British defeat assigned greater relevance to factors such as the Gurkas "were brave fighters, fighting in territory well-suited to their raiding tactics" (Fischhoff, 1975). The retrospective knowledge also affected participants' memory of the event, creating a sense of "I knew it all along" (Fischhoff, 1975, 1977; Powell, 1988). The effects of the hindsight bias were found to be resilient to educating participants of the bias and to explicitly instructing them to ignore the outcome information (Fischhoff, 1977).

We propose that the hindsight bias can be understood as an instantiation of coherence-based reasoning. Consistent with schematic knowledge, people tend to view outcomes as flowing from their potentiating environment. Mismatches between actual outcomes and predicted outcomes will be incoherent and thus unstable. Given that the outcome is dictated by the experimental materials and thus taken by the participants as given, the only route to attaining coherence is by altering its predictability. Consistent with coherence-based reasoning, the biasing effect spreads to all corners of the representation of the task, affecting all judgments small and large, and even seeps into the memory system (for evidence of coherence affecting background knowledge, see D. Simon, Snow, & Read, 2004).

Note that Fischhoff (1975) offered a theoretical explanation for the hindsight bias that is a kindred spirit of coherence-based reasoning. He posited a process of "creeping determinism" by which the perceived inevitability "is imposed upon, rather than legitimately inferred from, the available evidence" (Fischhoff, 1975, p. 293). Participants assimilate the hindsight information with the rest of the knowledge as a way to "make sense, or a coherent whole, out of all that he knows about the event" (Fischhoff, 1977, p. 356; see also Roese & Vohs, 2012). Again, consistent with coherence-based reasoning, Fischhoff (1977) noted that the hindsight bias is difficult to undo or resist because the intrusion of *ex post* information occurs naturally, immediately, and absent conscious awareness.

Outcome bias. The outcome bias is similar to the hindsight bias in that it, too, concerns the susceptibility of judgment to knowledge that becomes known only after the fact. In a classic demonstration, Mark Alicke and colleagues (1994) found that participants gave favorable ratings to a psychiatrist's decision to release a mental patient when the patient was said to turn his life around, but the same decision was rated negatively—with overtones of blame—when the patient eventually suffered a breakdown and killed his landlord (see also Alicke & Davis, 1989). Likewise, Baron and Hershey (1988) found that decisions are unduly judged by the way they turned out even when the outcome was unpredictable to the decision maker. This finding was obtained even when the favorable outcome followed an inferior decision and the unfavorable outcome followed a superior decision (Baron & Hershey, 1988; see also Stanovich & West, 2008).

We propose that the outcome bias is yet another instantiation of coherence-based reasoning. Again, based on schematic knowledge, people tend to perceive congruence between the quality of decisions and the favorability of their outcomes. Thus, a network

representing a mismatch between the two will be incoherent and thus unstable. Given the relative immutability of the given outcome, the easiest route to attain coherence is to skew the evaluation of the decision and thus align it with the outcome.

Belief bias. Unlike most other forms of biased reasoning, one strand of research—dubbed “belief bias” (Evans & Curtis-Holmes, 2005; Markovits & Nantel, 1989; Sá et al., 1999)—has focused on deductive reasoning, specifically, syllogistic logic. The rule of modus ponens mandates that the pair of premises “If P, then Q” and “P is true” should lead one to conclude, “Therefore, Q.” A central feature of syllogistic reasoning is that it should be driven by the internal logic of the task regardless of the content or context of the premises (Chater & Oaksford, 2012; Evans et al., 1983; Piaget, 1972).

Nonetheless, a century’s worth of research has revealed that syllogistic reasoning is frequently skewed by beliefs that are exogenous to the task, typically, the believability of the conclusion (Evans et al., 1983; Morgan & Morton, 1944; Woodworth & Sells, 1935). Studies have shown that deductive conclusions that are both valid and believable are readily accepted, just as conclusions that are both invalid and unbelievable are summarily rejected. Both scenarios are internally coherent, and they have resulted in accuracy rates that exceed 90% (Evans et al., 1983). This level of performance decreases considerably when the task precipitates a state of incoherence, that is, a case in which a syllogistic conclusion is internally valid but not believable (e.g., Premise 1: All mammals walk. Premise 2: Whales are mammals. Conclusion: Whales walk.) or the conclusion is believable but logically invalid (e.g., Premise 1: All living things need water. Premise 2: Roses need water. Conclusion: Roses are living things.). Typically, performance levels on such tasks drop to 50%–70% (Evans et al., 1983; see also Markovits & Nantel, 1989; Sá et al., 1999).

States of incoherence will be resolved only when one of the vying attractors—validity and believability—manages to overpower the other. When the former prevails, the reasoning process will have complied with the norms of reasoning. But when the believability attractor carries the day, the reasoner will have reached a biased result. These findings have obtained even when participants were explicitly admonished to accept the premises as true, confine their responses to the logical conclusion that follows from those premises, and refrain from using information that is extraneous to them (Evans et al., 1983; Markovits & Nantel, 1989; Sá et al., 1999).

Naive realism. To make sense of the world, people need first to interpret it (Asch, 1952; Ichheiser, 1943;

Krech & Crutchfield, 1948). This truism, however, is generally unnoticed by our metacognitive system. “Naive realism” (L. Ross & Ward, 1996) stands for the observation that people tend to equate their perceptions and judgments with objective reality, failing to realize that those perceptions are unconsciously framed and interpreted through their idiosyncratic and situationally specific lens. Given this perceived access to objective truth, people tend to believe that others will share the same impression and that divergent perceptions stem from being uninformed, unreasonable, or biased (Pronin et al., 2004; Pronin & Kugler, 2007; L. Ross & Ward, 1996).

Naive realism and the ensuing “bias blind spot” (Pronin et al., 2002) have traditionally been explained as deriving from the discrepancy between the richness of self-introspection and the paucity of introspection into other people’s minds (Molouki & Pronin, 2015; Pronin, 2008; Pronin & Kugler, 2007). We suggest that this systemic bias can be deemed also as a product of coherence-based reasoning in that the sense of objective reality stems from the distortion of the entire task environment to cohere with the conclusion. This state of global coherence generates a sense of inevitable correctness and unmediated realism, which makes any deviation seem wrong.

Hot-cognition coherence

The biases discussed heretofore have involved reaching conclusions from the features of the task, which are effectively determined by nature and thus external to the reasoner. In contrast, biases triggered by hot cognitions—such as motivation and emotion—are typically internal to the reasoner and thus exogenous to the attributes of the task (Baumeister & Newman, 1994; Kunda, 1990). Thus, any impact of internally generated hot cognitions on the reasoning task is bound to be illogical: The odds of winning a lottery should be unaffected by a gambler’s desire to win, and a judgment of a person should not hinge on the observer’s emotional state (cf. Bodenhausen, 1993; Loewenstein & Lerner, 2003). Given this logical irrelevance, judgments influenced by hot cognitions will frequently constitute violations of normative reasoning.

We reiterate that often, cold and hot cognitions are both implicated in reasoning tasks (Abelson, 1963; Kunda, 1990; D. Simon et al., 2015, 2020; Thagard, 2006), as they are across the human experience (Lepper, 1994; Sorrentino & Higgins, 1986). The ordering of topics around this distinction is intended for presentational convenience alone.

Motivated reasoning. Perhaps the strongest and most ubiquitous contribution of hot cognitions to biased

reasoning stems from human motivation. Motivation is a foundational construct in that it guides the attainment of goals and thus enables the all-important satisfaction of needs (Baumeister, 2016; Dweck, 2017; Maslow, 1943). Invariably, the meeting of goals and satisfaction of needs are accompanied by positive valence, such as the pleasant affect one experiences when winning a competition, receiving a gift, or feeling loved (Roese & Olson, 2007; Suri & Gross, 2012; Weiner, 1985; Zajonc, 1980). As proposed by Kunda (1990), reasoning tasks can be driven by the goal of reaching accurate conclusions, which typically promotes normative-reasoning processes. Frequently, however, reasoning pertains to a motivational goal, that is, a “wish, desire, or preference that concerns the outcome of a given reasoning task” (Kunda, 1990, p. 480). A large body of research on motivated reasoning shows that directional goals tend to hijack the reasoning task, resulting in distortions of the relevant evidence (Dunning, 2015; Erisen et al., 2014; Kunda, 1990; D. Simon et al., 2015). Motivated reasoning comes in the form of both unwarranted credulity of favorable information and unwarranted skepticism toward unfavorable information (Clark & Winegard, 2020; Ditto & Lopez, 1992; Taber & Lodge, 2006). The next four sections examine familiar reasoning processes that are understood to be skewed by motivation.

We argue that these types of biased reasoning can all be explained by coherence-based reasoning in that the motivations are represented in the networks as attractors, which generate global forces that skew the network to cohere with them. The ensuing conclusions then form around those motivations, thereby enhancing positive affect and averting negative states, often in violation of the norms of reasoning.

Desirability bias. The desirability bias—also known as unrealistic optimism (Weinstein, 1980) and the Pollyanna principle (Matlin & Stang, 1978)—captures the notion that people tend to overpredict positive events and downplay the likelihood of negative ones. For example, studies have found that participants tend to inflate the odds that a card drawn from a deck will confer monetary gains rather than monetary losses (Irwin, 1953; Irwin & Metzger, 1966), that their chosen horse will win the race (Brownstein et al., 2004), that their sports team will win an upcoming match (Massey et al., 2011), that they will succeed in a task that earns monetary payoffs (Windschitl et al., 2013), and that their businesses will succeed (Boiney et al., 1997; A. C. Cooper et al., 1988; Larwood & Whittaker, 1977). The desirability bias can also alter the way in which people judge other people and situations. For example, participants were found to exaggerate the skills of their prospective partners in an upcoming history-trivia game (Klein & Kunda, 1989).

Motivated reasoning can even alter the desirability of the outcome itself (McGuire, 1960). For example,

participants rated a prospective dating partner as more desirable when the probability of the date materializing increased (Wilson et al., 2004). Altering the desirability of an outcome is particularly useful when the desired outcome becomes unattainable. Consistent with the “sour grapes” phenomenon (Elster, 1983), studies have shown that desirable outcomes, such as a victory by one’s preferred political candidate or a tuition decrease, become less desirable as they appear less likely to materialize (Kay et al., 2002), and a prize becomes less attractive as it seems less attainable (Pyszczynski, 1982). Altering the desirability of an outcome can also prove useful in the opposite situation of “sweet lemons,” such as an electoral victory by an opposing candidate becomes more palatable as its likelihood increases (Kay et al., 2002; Wilson et al., 2004).

Self-concept maintenance. As stated by Gordon Allport (1937), maintaining one’s self-concept is “nature’s eldest law,” which makes the self-concept fertile ground for the experience of both positive and negative valence. The need for a positive sense of self is manifested in people’s needs for achievement (Atkinson & Raynor, 1974), status (Anderson et al., 2015), social approval (Marlow & Crowne, 1961), social acceptance (Baumeister & Leary, 2017), and control (Heine et al., 2006; Pittman & D’Agostino, 1989). Maintaining the self-concept is manifested by the complementary constructs of self-enhancement and self-protection (Alicke & Sedikides, 2009).

Self-enhancement refers to people’s tendency to portray themselves in a favorable light. People tend to describe themselves favorably across a slew of traits, such as fairness (McPherson Frantz, 2006), friendliness (Fetchnhauer & Dunning, 2006), honesty (Ehrlinger et al., 2005), morality (Epley & Dunning, 2000; Miller & Ratner, 1998), and ironically, objectivity and freedom from bias (Ehrlinger et al., 2005; Pronin et al., 2002, 2004; D. Simon et al., 2020; Uhlmann & Cohen, 2007). People tend to rate themselves as being above average across a wide range of domains (Cross, 1977; Dunning et al., 2004; Svenson et al., 1985) and inflate outside evaluations of their performance and rate their own performance even higher (Alicke, 1985). Typically, expressions of self-enhancement are accompanied by boosts in positive affect (McFarland & Ross, 1982; Roese & Olson, 2007; Wheeler & Miyake, 1992).

Probably the most ubiquitous and fiercest motivations are evoked in response to threats to the self-concept. Echoing Freud’s concept of defense mechanisms, experimental studies have shown that people react to self-threats by adopting a suite of strategies, including reaction formation, isolation, and denial (Baumeister et al., 1998). People tend to dismiss putative personality tests that are said to detect a negative trait by deeming

them irrelevant and poorly conducted but to herald the same tests when they are said to detect positive traits (Pyszczynski et al., 1985; Tesser & Paulhus, 1983). When faced with a medical test that indicates an unfavorable diagnosis, people tend to downplay the seriousness of the condition (Ditto et al., 1988) and question the validity of the test (Ditto & Lopez, 1992). College students believe that they are less likely than their peers to develop a drinking problem or suffer a heart attack (Weinstein, 1980). Motorcyclists believe they are less likely than other bikers to get into accidents (Rutter et al., 1998), and bungee jumpers believe they are less likely to get injured than fellow jumpers (Middleton et al., 1996). As demonstrated by Festinger and Carlsmith (1959), rather than reckon with their dishonesty, people will distort their own judgments to maintain a positive self-image.

In-group bias. Intergroup conflict is another domain that is rife with biased reasoning. Studies have revealed a host of both in- and out-group differences across a range of judgments pertaining to competence (Hinkle & Schopler, 1986; Sachdev & Bourhis, 1987; Sherif et al., 1961), honesty and cooperation (Gaertner et al., 1990), attributions (Stewart et al., 1985), and traits (Rosenbaum, 1986). These findings have been observed across a variety of affiliations, including minimal groups (Tajfel et al., 1971), political membership (Munro et al., 2010), and national conflicts (Halperin, 2008; Halperin & Bar-Tal, 2011). The classic study by Hastorf and Cantril (1954) demonstrated that belonging to a college community resulted in polarized distortions of a contested football game: which activities on the field amounted to rule breaking, how severe were those violations, who was to blame for the fracas, and how genuine were the ensuing complaints. Findings of in-group bias are consistent with the view of group membership as an extension of one's selfhood (Sherman & Kim, 2005; Tajfel & Turner, 1979).

Role-induced bias. In a seminal study, Janis and King (1954) assigned participants (random) to argue for a particular position in a debate format. The study found that participants came to endorse and internalize that (randomly assigned) position. This finding has been labeled the role-induced bias, and it has replicated in both experimental settings (Egli Anthonioz et al., 2019; Engel & Glöckner, 2013; Melnikoff & Strohminger, 2020; D. Simon et al., 2020) and naturalistic settings among debaters (Eigen & Listokin, 2012; Schwarzmans et al., 2022) and legal expert witnesses (Murrie & Boccaccini, 2015; Murrie et al., 2013). The role-induced bias persists even in the face of monetary incentives to provide unbiased judgments (Schwarzmans et al., 2022), even with incentives as high as €100 (Engel & Glöckner, 2013). The bias has

been observed even with minimalistic experimental treatment, that is, by merely asking participants to imagine their role (D. Simon et al., 2020). Studies show that the role assignment not only affects the overall preference for the assigned position, but it also sways the perception of the entire task, including all the corresponding evidence and propositions (Engel & Glöckner, 2013; Melnikoff & Strohminger, 2020), and it triggers a motivation to see the respective side prevail (D. Simon et al., 2020).

To recap, we argue that the four types of motivation exert their biasing effects in a similar manner. These motivations—whether a desired state of affairs, a positive self-image, a positive sense of one's group, or identification with one's role—all generate strong attractors that can dominate the coherence-maximization process and result in conclusions that affirm those motivations.

Emotion-driven reasoning. It is widely accepted that emotions serve important intrapersonal and social functions and that they are intimately linked to a person's cognitive appraisal of the environment (see e.g., Ellsworth & Scherer, 2003; Frijda, 1986; Lazarus, 1966; Smith & Ellsworth, 1985). Yet emotions also have the capacity to distort human judgment. Note that anger has been shown to affect judgments of other people's conduct, resulting in inferring more personal rather than situational causal attributions (Keltner et al., 1993; Quigley & Tedeschi, 1996), more severe judgments of responsibility (Bodenhausen et al., 1994; Goldberg et al., 1999; Lerner et al., 1998), higher imputed intentionality (Ask & Pina, 2011), greater discounting of alternative explanations and mitigating circumstances (Georges et al., 2013), and resorting to lower thresholds of evidence for apportioning blame (Tetlock, 2002). In all, these tendencies spur a mindset of blame validation (Alicke, 2000) and punitiveness (Goldberg et al., 1999; Nuñez et al., 2015). These effects have been observed even when the arousal of anger was incidental to the target judgment, that is, when the target person played no role in the arousal of the anger (Bodenhausen, 1993; Loewenstein & Lerner, 2003).

These reactions to anger can be explained by coherence-based reasoning. One of the distinct characteristics of anger is that it triggers an approach mindset (Carver, 2006) that induces people to confront and rectify the situation (Carver & Harmon-Jones, 2009; Fischer & Roseman, 2007; Frijda, 1986), including the infliction of pain and harm on the offending other (Shaver et al., 1987). But to maintain coherence with one's self-image as a moral and reasonable person, this vigilance must be accompanied by a belief that the target person does indeed deserve the punishment. Hence, the cognitive process distorts the situation to reach heightened attributions of blameworthiness by assigning personal

responsibility, imputing intentionality, discounting alternative explanations, and the like.

Similar effects have been found with feelings of sympathy. As mentioned above, D. Simon et al. (2015) found that judgments of an allegation of student misconduct were influenced by the knowledge that the suspected student's brother had been killed by a drunk driver some months prior. This knowledge lowered findings of guilt and swayed the entire representation of the task toward more lenient interpretations of the evidence. From a normative point of view, feelings of sympathy should not influence factual judgments of an unrelated incident that occurred months later. These distortions can be viewed as driven by coherence-based reasoning in that feeling sympathy toward the student impels one to rule in her favor, but doing so requires sustaining a belief that she engaged in no wrongdoing. Coherence is thus restored by altering the evaluation of the evidence to make her seem more innocent.

Attitude-driven reasoning. A large body of research has shown that people's reasoning can be skewed by their attitudes. Given the close relationship between attitudes and beliefs—which in itself is an instantiation of a coherence effect—there is bound to be an overlap between attitude-driven reasoning and confirmation bias. As shown above, in the study by Lord et al. (1979), participants' attitudes about the death penalty's deterrent effect were coupled with concordant attitudes toward the practice. Recall that the study found strong distortions of incoming evidence, resulting in the strengthening of both the attitudes toward the death penalty and the beliefs in its deterrent effect (Lord et al., 1979). Attitudes have likewise been shown to distort judgments in the context of media bias (Matheson & Dursun, 2001; Vallone et al., 1985), affirmative action (Taber & Lodge, 2006), gun control (Taber & Lodge, 2006), legalization of marijuana (Taber et al., 2009), historical analysis (Hulsizer et al., 2004), climate science (Kahan et al., 2012), and other scientific information (Hornsey et al., 2020; Munro, 2010). Note that the presentation of balanced evidence supporting both sides of an issue fails to temper preexisting attitudes and under certain conditions, can even result in heightened polarization (Lord et al., 1979; Taber et al., 2009).

Attitude-borne biases can be explained as driven by the need to interpret evidence to cohere with those attitudes. Indeed, the multifaceted nature of attitudes can be said to compound the biasing effect of coherence observed in the domains of confirmation bias, motivated reasoning, and emotional reasoning (Hornsey et al., 2020; Kunda, 1990; Osgood et al., 1957; Taber & Lodge, 2006).

Political reasoning and partisan worldviews. A distinctive feature of contemporary politics (especially in the United States) is the power of partisanship in shaping people's views on matters of public policy. A series of studies has shown that the mere mention of a party's endorsement of a policy leads people to adopt positions that they might otherwise reject (Cohen, 2003; Guilbeault et al., 2018; Smith et al., 2012). Studies show that party affiliation leads people to judge newspaper accounts as more flattering to their preferred candidate (Meffert et al., 2006), believe that their candidate outperformed their rival in a debate (Munro et al., 2002; Richardson et al., 2008), and perceive the media as being hostile to their candidate (Vallone et al., 1985). Partisanship explained the polarized reactions to Bill Clinton's adulterous conduct in the Lewinsky scandal (Fischle, 2000). The results of the 2020 U.S. presidential election were trusted by 95% of Democrats but a mere 24% of Republicans (Montaro, 2020), whereas George W. Bush's victory in 2004 was distrusted by Democrats and praised by Republicans (Stolberg & Dao, 2005). We propose that these behaviors are facilitated by coherence-based reasoning (see Thagard, 2019). Party identification serves as an attractor that alters people's values, identity, group membership, and the like.

More ominously, coherence serves as an enabler of the fermentation of ardent ideology that is increasingly engrossing people's belief systems (Brandt & Crawford, 2020). Worldviews of this kind tend to be grounded in a powerful ideological epistemology (Clark & Winegard, 2020), are rife with sacred values (A. P. Fiske & Tetlock, 1997), and are largely impervious to external reality checks (Zmigrod et al., 2019). These worldviews are undergirded by concordant interpretations of the facts, a core feature of coherence-based reasoning. These factual foundations can be sufficiently powerful to defy rational and scientific findings, resulting in positions such as distrust of vaccinations and climate-change denial (Hornsey et al., 2020; Kahan et al., 2012; Lewandowsky et al., 2013). Consistent with the coherence effect, evidence to the contrary is readily dismissed as fake news (Allcott & Gentzkow, 2017). Such an epistemology has fueled a rejection of scientific expertise with respect to the COVID-19 pandemic, thus leading to distorted risk perceptions and the flouting of sound public-health advice (Allcott et al., 2020).

The coherence framework also suggests that in the absence of supportive facts, ideological believers might turn to concocting facts, often in the form of conspiracy theories. Thus, people are told that the U.S. government was complicit in the 9/11 attack on the World Trade Center (Swami et al., 2010), Princess Diana was murdered (Douglas & Sutton, 2008), COVID-19 was a plot

to enable Bill Gates to plant microchips in people's bodies, and the 2020 presidential election was actually won by President Trump but stolen by Joe Biden (Haberman & Schmidt, 2020).

Moreover, the coherence effect can cascade and lead people to far-flung and possibly grave places. For various reasons (notably, the desire to ride a strong economy into the 2020 presidential election), former President Trump sought to belittle the impact of the pandemic on daily life. This motivation led to a series of behaviors, including downplaying the pandemic's threat to public health, predicting its prompt disappearance, repudiating the calls to wear masks, holding demonstrably mask-less campaign events and social gatherings, promoting untested cures, criticizing local governments for imposing closures, championing renegade scientists, and undercutting public-health experts serving on his COVID-19 task force (Abutaleb et al., 2020). We suggest that a conceivable explanation for this confluence of behaviors is that they all cohere with the underlying motivation. Seeking to maintain their support of the president, his followers defied closures, propagated conspiracy theories, launched antimask protests, vandalized state legislature houses, plotted to kidnap the governor of Michigan, and issued death threats to public-health scientists and officials (Ames, 2020; Bella, 2020; Cohen, 2003; Withycombe & Barreda, 2020). The cascading beliefs can readily generate antagonism toward people who challenge the group's gospel. Although the beliefs and motivations underlying such actions are undoubtedly multidetermined, we maintain that a cascade of coherence effects plays a central role in guiding these cavalcades of otherwise inexplicable behaviors.

Summary and Implications

In the first half of the article, we built up the case to support the first objective of the article, that is, that coherence-based reasoning serves as a vital and pervasive tool of human cognition. Reasoning is understood to be represented in connectionist networks of interconnected nodes and processed through constraint-satisfaction mechanisms. These processes are driven by structural forces that transform complex representations into states of equilibrium, or coherence, in which the winning conclusion is supported by highly activated attributes and the rejected conclusion and its supporting attributes end up with low activation. Coherence is attained through a coherence-maximizing process that alters the nodes—whether by way of strengthening, weakening, or morphing them—to bring them into line with the emerging conclusion. It must be emphasized that connectionist networks are

fundamental to the functioning of the brain and that coherence-based reasoning serves as a ubiquitous, essential, and overwhelmingly adaptive apparatus in people's mental toolbox.

The evidence supporting this conception is, in our view, compelling. As mentioned above, a number of research groups, ours included, have found a slew of findings that match the predictions from a constraint-satisfaction process. These include systematic changes in the levels of activation of the task attributes; high inter-correlations among those attributes; cross-activation between attributes that are not logically related; bidirectional activations among and within entire sets of attributes; high levels of confidence (despite the comparable strength of the vying conclusions); a relationship between the magnitude of coherence shifts and the ensuing confidence; impact of extraneous variables on all other attributes; spreading of coherence from one task to an unrelated task; multidirectional impacts among motivation, emotion, and attribute strength; seeping of coherence down to lower layers of processing; and limited awareness of the coherence shifts. To reiterate, these findings and others have been replicated across a wide range of stimuli testing different tasks and performed in multiple languages by multiple labs in the United States and abroad.

In the second half of the article, we addressed the article's second objective, namely, that coherence-based reasoning can provide a framework that integrates and illuminates a number of important deviations from normative forms of reasoning. Our framework suggests that the otherwise adaptive cognitive process can readily result in biased conclusions when the network is dominated by nodes or links that are incorrect, overweighted, or otherwise nonnormative. Given the exogeneity of normativity to the cognitive process, the most coherent state of the cognitive representation might or might not be consistent with normative principles. The process will be prone to bias when it contains a powerful attractor of the sort covered throughout this article: strong beliefs, stereotypes, hindsight knowledge, outcome knowledge, motivations, aroused emotions, and so on. When these attractors are stronger than the reasoner's commitment to the norms of biased reasoning, they will likely win the activation battle and result in a biased outcome. To reiterate, the resulting bias arises not from dysfunctional processing but from the normal operation of the hardware of the brain.

The remainder of this section is devoted to a variety of implications that flow from the framework. But before we proceed to discuss those implications, it is incumbent upon us to briefly touch on the framework's relationship to a recently published article by Oeberst and Imhoff (2023).

Oeberst and Imhoff's (2023) belief-consistent information processing

We feel much affinity toward Oeberst and Imhoff's (2023) framework. They, too, start with lamenting the fact that the numerous strands of bias research are both scattered and ignorant of one another, denying the field the benefits of integrated common principles. As with our own project, Oeberst and Imhoff's primary mission was to introduce a parsimonious framework to integrate and better understand biases. They propose that many biases share the same "recipe," by which incoming propositions are processed to be consistent with preexisting beliefs. The driving principle, then, is that "prior beliefs plus belief-consistent information processing" lie at the heart of biased reasoning. It is not hard to see the similarity between this operative principle and the principle of coherence that we advocate. Both frameworks also rely on similar distortions of the propositions in the service of attaining the desired states.

The two approaches, however, have some distinct differences. We first note the difference in scope. Recall that our framework sets out to encompass biases borne by cold cognitions as well as biases borne by motivations and emotions. In contrast, Oeberst and Imhoff's (2023) framework is explicitly limited only to belief-based biases, as denoted in the framework's label. That is inevitable because of the grounding of their framework in the concept of belief-consistent information processing, specifically, deeming biases as "variants of 'confirmation bias'" as propounded by Nickerson (1998). Indeed, in their article, they state repeatedly that motivation is not a necessary ingredient for bias. That proposition is, of course, correct. Indeed, some biases emanate exclusively from cold cognitions, as expounded in our article. By the same token, our article shows that numerous and important biases emanate also from motivations and emotions. Yet, these important and pervasive biases are left unaddressed by Oeberst and Imhoff. Curtailing the scope of the belief-consistent information processing framework in this manner brings it closer to the disjointed and isolated kind of literature that both approaches avowedly eschew. We also note a sense of puzzlement by Oeberst and Imhoff's insistent repudiation of the role of motivation given that motivations underlie some of the core beliefs on which their framework rests. Indeed, three of the six exemplars presented in their Table 1 emanate straight from propositions that are indisputably motivational in nature ("I am good," "My group is good," and "I make correct assessments of the world"). The scope of Oeberst and Imhoff's framework is limited also in that it applies only to dyads (the underlying beliefs and the incoming propositions), and only to propositions located in the topmost layer of reasoning.

The two frameworks diverge also with respect to their grounding in a theoretical foundation. Whereas we situate the coherence framework in a mechanistic, computational account that fits within a fully fledged model of cognition, Oeberst and Imhoff's (2023) framework offers little in the way of a cognitive theory or an explanatory cognitive mechanism. They base their framework on a review of a body of research findings that support belief-consistent processing, leading them to conclude that "belief-consistent information processing seems to be a fundamental principle in human information processing." In the Oeberst and Imhoff framework, confirmation bias serves as the explanatory template for all other biases (an explanans), whereas in our framework, it is just one of the phenomena that are products of coherence-based reasoning (an explanandum). The lack of an underlying cognitive theory begs a host of questions: Given that the paradigm speaks only of pairs of related variables, how does one explain spreading of bias across large sets of variables, remote effects by extraneous variables, or spreading between variables that have no logical connection? What factors moderate the process? Given that belief-consistent information processing cannot plausibly be expected to overcome every contrary interpretation, what are the countervailing factors, and what determines the outcome of dialectical conflicts?

In sum, we deem both frameworks to be instructive and revealing, and we feel that they coexist comfortably with each other. At the same time, we resist the notion that the insights provided by coherence-based reasoning have been exhausted by the belief-consistent information-processing framework.

Coherence and Bayesianism

Numerous researchers have argued that human cognition is best characterized in terms of Bayesian mechanisms (e.g., Griffiths et al., 2008, 2010; Sanborn & Chater, 2016), and some have argued that such mechanisms are inconsistent with the connectionist mechanisms that underlie coherence-based reasoning and coherence effects (Griffiths et al., 2010). However, we believe the two approaches are not incompatible.

First, many Bayesian modelers have acknowledged that the human brain is only approximately Bayesian. Because of limitations in time and resources, the brain cannot calculate the complete joint probability or prior probability distributions required for many kinds of reasonable problems. Sanborn and Chater (2016) argued that the brain solves that problem similarly to how Bayesian modelers do: They create approximations by using various sampling techniques, such as Markov chain Monte Carlo sampling, to iteratively build a

probability distribution. However, time and resource limitations limit the sampling process and therefore the accuracy of the estimated probability distributions. In addition, characteristics of the sampling process as implemented in a biological brain might result in further limitations or biases in the sampling process.

Related to this argument, the resource-rational perspective (e.g., Bhui et al., 2021; Lieder & Griffiths, 2020) argues that rather than examine cognitive processes from an optimally rational perspective, one should focus on the idea that what the brain does with a specific task is rational given all the relevant constraints, such as time, cognitive resources, environment, evolutionary pressures, biological constraints, and so on. This resource-rational perspective has led to models whose core processes strongly resemble coherence-based reasoning (Bhatia, personal communication, December 8, 2021). For example, some resource-rational models allow for preferences and beliefs to bias search, which can be resource rational when search is expensive. But the result is an algorithm that is very close to key aspects of coherence-based reasoning, such as the importance of bidirectional influence among nodes in the network. Furthermore, it has been shown that even simple constraint-satisfaction networks generate predictions that align closely with rational solutions (e.g., Jekel et al., 2012).

Our second reason is based on Marr's (1982) classic distinction between levels of analysis: computational, algorithmic, and implementational. Bayesian models focus on the computational and algorithmic levels, the formal mechanisms by which Bayesian updating is done. In contrast, coherence-based reasoning focuses more on the implementational level, that is, the hardware (e.g., neurons and networks of neurons) in which reasoning is implemented, and on the implications of that hardware for processing. Because Bayesian models largely ignore the implementation processes done by specific hardware, they overlook the possibility that the brain's implementation of Bayesian processing may have important implications for its accuracy or lack of bias. However, when one looks at how neurons and networks of neurons operate, this specific hardware implementation has implications for how reasoning proceeds (note that according to the resource-rational perspective, these implementational issues may be an important constraint on the resource rationality of a process or mechanism). As we argued in other sections of this article, the brain behaves like an energy-minimizing system that operates as a parallel constraint-satisfaction process (Hopfield, 1982, 1984; Rumelhart et al., 1986; Smolensky, 1986). Inference can be viewed as an energy-minimizing process that seeks to maximize the coherence of a network of beliefs and inferences (Thagard, 1989, 2019).

It should also be noted that in this article, we have applied coherence-based reasoning to explain a wide variety of biases and failures of reasoning. We know of no Bayesian analysis of reasoning biases that has the coverage of our coherence-based analysis.

Coherence and dual-process models

According to dual-process models of cognition, biased reasoning is largely explainable by the distinction between Type 1 reasoning, which is characterized as fast, intuitive, automatic, nonconscious, associative, and requiring little or no working memory, and Type 2 reasoning, which is said to capture slow, deliberative, conscious, rule-based, and working-memory-dependent processing (e.g., Evans & Stanovich, 2013; Kahneman & Frederick, 2002; Stanovich, 1999). This approach posits that cognitive errors are due mostly to the failure of Type 2 processing to override the quick and error-prone intuitions of Type 1 (Evans & Stanovich, 2013; Frederick, 2005). We question whether biased reasoning is best understood as an override failure. In fact, many of the abovementioned studies that displayed biased reasoning in the coherence framework entailed deliberate processing (Engel & Glöckner, 2013; Holyoak & Simon, 1999; D. Simon et al., 2015, 2020; D. Simon, Krawczyk, & Holyoak, 2004; D. Simon, Snow, & Read, 2004; D. Simon & Spiller, 2016). In other words, these biases seem to be a direct failure of the deliberate Type 2 process, not merely a failure to correct a misguided Type 1 process. Furthermore, the fact that constraint-satisfaction processing relies on a single system calls into question the bifurcated nature of dual-process models (see Arkes, 2016; Keren & Schul, 2009; Melnikoff & Bargh, 2018; Osman, 2004, 2013). Indeed, Glöckner and Betsch (2008) proposed a single constraint-satisfaction model that simulates both types of reasoning.

Coherence and cognitive-dissonance theory

There are obvious and important overlaps between cognitive-dissonance theory (Festinger, 1957, 1964) and coherence-based reasoning. Both approaches emanate from the structural-dynamics approach (Zajonc, 1968) and thus share the tenet that cognitive states are affected by the interrelationship among the elements involved in the task (see Shultz & Lepper, 1996). Both approaches also start with a broad conception of consonance/coherence as a generalized epistemic motivation that helps people see the world as comprehensible, predictable, and somewhat controllable (Festinger, 1957; see also Heine et al., 2006; Kruglanski, 1990; Thagard &

Verbeurgt, 1998). However, after presenting a general epistemic framework, Festinger (1957) divided up the theory into five paradigms, only two of which have garnered more than scant research attention.

The paradigm of decision-making, or choice between alternatives (Festinger, 1957, Chapters 2 and 3; see also Brehm, 1956), closely overlaps with studies of coherence-based decision-making (Holyoak & Simon, 1999; Russo et al., 2008; D. Simon, Krawczyk, & Holyoak, 2004; D. Simon & Spiller, 2016). The two approaches differ, however, with respect to dissonance's insistence that the spreading of alternatives is strictly a postdecisional phenomenon (Brehm, 1956; Festinger, 1957) that is triggered only after the making of a commitment to a decision (Brehm & Cohen, 1962; Festinger, 1964). Rather, the research on the coherence effect has shown that the spreading apart occurs for the most part predecisionally (Holyoak & Simon, 1999; D. Simon et al., 2001; D. Simon, Krawczyk, & Holyoak, 2004), a notion that is compatible with a host of findings of predecisional distortion (DeKay et al., 2012, 2014; Janis & Mann, 1977; Montgomery & Willen, 1999; Russo et al., 1998, 2008; Svenson, 1999. For reviews, see Brownstein, 2003; Russo, 2014). Coherence shifts are observed even when the processing task entails no decision-making at all (D. Simon et al., 2001, 2015, Study 1). We agree with Bruner (1957) and Abelson (1983) that to gain meaningful insight into human decision-making, one ought to focus on the processes that guide the making of decisions rather than on the retroactive rationalization of imperfect decisions (see also McGuire, 1968).

The overwhelming interest in dissonance theory has been directed at the "forced compliance" paradigm (Festinger, 1957, Chapters 4 and 5), which captures the change in people's attitudes after being lured into behaving in ways that violate their value systems (J. Cooper & Fazio, 1984; Festinger & Carlsmith, 1959). Notwithstanding the paradigm's important impact on the history of psychological thought (see J. Cooper, 2007; Harmon-Jones, 2019), we maintain that cognitive dissonance theory is best viewed as just a particular application of cognitive-consistency theories (cf. Abelson et al., 1968; Heider, 1946, 1958; McGuire, 1968; Rosenberg & Abelson, 1960). We share the views of fellow consistency theorists who lament dissonance theory's failure to meet the broader goals of cognitive-consistency theories (Abelson, 1983; Berkowitz & Devine, 1989; McGuire, 1968). Moreover, we agree with Aronson (1969, 1992) and Kunda (1990) that this research program is effectively confined to people's reactions to a particular type of threat to their self-concept. As such, we maintain, forced compliance is best understood as a straightforward example of the

self-concept maintenance prong of motivated reasoning, and thus as a mere instantiation of coherence-based reasoning.

Lack of awareness and resiliency

One of the signature features of biased reasoning is that people are largely unaware of its biased nature, and when probed, they tend to misidentify the true drivers of their conclusions (Bargh, 1999; Fischhoff, 1975, 1977; Greenwald & Banaji, 1995; Wilson, 2002; Wilson & Brekke, 1994). Biased reasoning is generally unaffected by mitigation interventions, such as calling attention to the bias, explaining its adverse effects, and admonishing against engaging in it (Alicke et al., 1994; Dorrough et al., 2017; Evans et al., 1983; Fischhoff, 1975, 1977; Macrae et al., 1994; Markovits & Nantel, 1989; Monteith et al., 1998; Sá et al., 1999; Sassenberg & Moskowitz, 2005; Smith et al., 2012; Söllner et al., 2014). Biased reasoning persists in the face of feedback (Massey et al., 2011) and even in the presence of monetary incentives to avoid it (Dorrough et al., 2017; Engel & Glöckner, 2013; Irwin & Metzger, 1966; Lerner et al., 2004; Massey et al., 2011; Schwarzmann et al., 2022; Simmons & Massey, 2012). These phenomena are consistent with the findings from the coherence studies that show that people are generally unaware that their judgments are being distorted by coherence shifts (Engel & Glöckner, 2013; Holyoak & Simon, 1999; D. Simon & Spiller, 2016), as described above in the section on Experimental Evidence. The beauty of coherence-based reasoning is that it enables people to solve seemingly intractable problems and navigate through complex worlds, and it does so with relatively little effort and largely beneath the level of conscious awareness. That very lack of awareness is what shields biased reasoning from introspection and correction and, as described above, enables naive realism.

Future directions and predictions

In addition to the experimental support summarized above in the section on Experimental Evidence, our framework provides fertile ground for additional lines of research.

In this article, we focused on reasoning tasks that entail an integration of multiple factors in the pursuit of a single conclusion. As mentioned above, this meant that we excluded examining biases that might affect the sources of the attributes that are brought to the task. Future work could go beyond that limitation to explore the role of coherence-based reasoning in forming and perhaps also biasing the attributes before they are

subjected to the coherence-maximizing structural forces. Initial leads in this direction suggest that coherence may be playing a role in determining which cognitions are more likely to be brought to the task, primarily by way of selectively searching and retrieving information based on its propensity to cohere with a desired or emerging conclusion (Bhatia, 2016; Festinger, 1957; Fraser-Mackenzie & Dror, 2009; Jekel et al., 2018). This possibility calls for more research.

Another question worth exploring is the relationship between the emergence of coherence and the amount of thought devoted to the task. The prediction is that coherence will strengthen with the amount and intensity of thought (Chaiken & Yates, 1985; Tesser, 1978). Consistent with Tesser's (1978) work on mere thought leading to attitude polarization, Monroe and Read (2008) used a constraint-satisfaction model of attitudes to show that more time spent on processing a network could lead to more polarized attitudes. This also suggests that coherence will likely be mediated by individual differences that typically drive greater thought, such as the reasoner's need for consistency or closure (Festinger, 1957; Kruglanski & Freund, 1983; Russo et al., 2008; Swann & Brooks, 2012). At the same time, it is also possible that a lack of thought could lead to the formation of local attractors representing superficial propositions and a failure to explore and cross-activate countervailing factors.

Coherence may also be moderated by the demands of the task, such as an explicit decision is expected or a deadline is imposed. As discussed in the section Coherence and Cognitive Dissonance Theory, a series of studies has found that coherence emerges early on in the process, well before the decision is made, and even absent a decision altogether. Still, different processing tasks seem to result in different strengths of coherence effects. For example, although making a tentative decision or just memorizing the task yields significant coherence shifts, those effects tend to intensify once a commitment to a final decision has been made (Holyoak & Simon, 1999; D. Simon et al., 2001), which presumably requires greater processing and a greater need for certainty. Thus, we would expect that coherence effects would be increased by provision of an explicit deadline or decision.

It is also possible that some tasks do not lend themselves to reaching coherence because strong attributes lie on either side of the dilemma, such as a clash between central attitudes (see Howe & Krosnick, 2017; Judd & Krosnick, 1982), strongly held principles, or moral mandates (see Skitka, 2010). In such situations, the network can be said to be pulled in opposite directions by comparably strong attractors. Resolving such

conflicts is bound to require extra mental effort and will likely result in less coherent and more ambivalent conclusions. At the extreme, the distortions required to attain coherence might prove untenable, and the ensuing state of conflict could lead to the postponement or abandonment of the task (see Janis & Mann, 1977).

Other research could focus on the fact that constraint satisfaction is an inherently dynamic process. Networks do not immediately jump to coherent states. Rather, they evolve over time, and these temporal dynamics might have important implications. For example, the gradual progression could predict that the impact of information will depend on when it is received. Information that is received early in the process could have more of an impact than information received later. As coherence evolves, the state of the system moves closer to and deeper into an attractor. Before the network has evolved toward a strong attractor, incoming information could be expected to be evaluated at face value. Although, once the network has evolved toward a strong attractor, it should become harder to reverse that progression. It should also be noted that difficult reasoning tasks could entail consecutive alternations between two vying models, in which case the dynamic nature of the process could favor the later simulated model. Temporal dynamics suggest that it should be instructive to use methods such as mouse tracking, eye tracking, or reaction times. For example, in a decision task with two alternatives, one could use mouse tracking to follow the evolution of the system as it moves from the initial state to the final decision. One could examine the mouse trajectory for signs of ambivalence (movement back and forth between the alternatives) or signs that the system steadily moves in one direction. One could also study the relative strengths of different sets of beliefs by examining the extent to which early movement is biased toward one alternative or the other. Consistent with these suggestions, Glöckner and colleagues (Fiedler & Glöckner, 2012; Glöckner et al., 2012, 2014) have used eye-tracking and reaction-time methods and have shown that it successfully predicts many aspects of the temporal dynamics of decision-making.

Our framework could be used to make predictions about the outcome of different configurations of facts, beliefs, and interventions in specific contexts. The computational model that we have provided should allow researchers to make explicit predictions concerning beliefs and relationships that have been appropriately measured. Possible predictions include the degree and direction of polarization, the existence and extent of bias, and the dynamics of the reasoning process.

Another testable proposition is that a biased conclusion is more likely to emerge when the nonnormative conclusion is couched in an organizing conceptual structure, such as a story, analogy, or other compelling conceptual framework. These structures provide tighter and more grounded connections among their building blocks, more pathways for the spread of activation, and stronger constraints. Future research could examine the proposition that networks are swayed by factors that increase the salience of certain pieces of information, such as when the biasing attributes are particularly fluent (Newman et al., 2020; Novemsky et al., 2007).

In this article, we fit our model to the data provided by Lord et al. (1979) and to data collected in our own studies (D. Simon et al., 2015). Because of length constraints, we could not have done the same with respect to every one of the biases discussed here. We invite other researchers to extend this fitting task to other data sets pertaining to biased reasoning to further bolster the framework and develop it into an overarching theory. That should also better position the framework to be tested against competing models.

Conclusion

One of the bedrocks of experimental psychology is that human reasoning is essential for interpreting and deciphering the stimuli through which the world presents itself (see Asch, 1952; Ichheiser, 1943; Krech & Crutchfield, 1948). Although these stimuli are frequently ambiguous, complex, incomplete, and numerous, the tasks people face often require reaching discrete and implementable conclusions, hence the indispensability of the integrative process, which we identify here as coherence-based reasoning. This form of reasoning, we propose, is driven by parallel constraint-satisfaction processes, which are premised on neuron-like brain structures and are fundamental to brain processing. The imposition of coherence on representations is adaptive in that it enables people to navigate their complicated worlds with confidence and resolve. But it must be acknowledged that this process is driven by global forces that might be dominated by nodes or links that are incorrect, overweighted, or otherwise nonnormative. At times, these global forces will be sufficiently strong to overwhelm the norms of principled reasoning, thus constituting a bias. In this article, we posited that coherence-based reasoning elucidates the mechanism by which some important biases occur and thus provides a comprehensive theoretical explanation for their occurrence. We hope that this parsimonious account will provide some depth and consolidation to the currently disjointed, incomplete, and undertheorized field of biased reasoning.

Transparency

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Supplemental Material

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Note

1. We note that in the original data, the bottom layer is not as perfectly symmetrical as the model predicts for one of the four conditions (the anti-death-penalty participants judging antide-terrence studies). Still, those judgments were distinguishable from judgments of pro-deterrence studies and were also distinguishable from the judgments of those same studies by supporters of the death penalty. Lacking access to the original data, we are reliant on the means reported in the article, which could mean that this discrepancy is due to differences in the structure of the underlying beliefs between pro- and anti-death-penalty adherents. Either way, the overall fit is, in our view, remarkable.

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